

#### **Niloy Ray**

Shareholder eDiscovery Counsel

1300 IDS Center 80 South Eighth Street Minneapolis, MN 55402 main: +1 (612) 630-1000 direct: (612) 313-7641 fax: +1 (612) 630-9626 nray@littler.com



#### **Practice Areas**

eDiscovery Al and Technology Handbooks and Policies Privacy and Data Security Class Action Litigation and Trials

#### **Overview**

Niloy Ray litigates critical eDiscovery and electronic evidence issues nationwide, in class/collective actions, trade-secret matters, and all other forms of employment litigation. He counsels clients on proportionately and cost-effectively complying with preservation obligations and data-harvesting needs, develops case strategies aimed at minimizing eDiscovery sideshows, designs complex ESI review/production methodologies using cutting-edge tools such as threading, clustering, multivariate search criteria and AI, and addresses trial issues including the admissibility and authentication of electronic evidence. An active litigator, he regularly handles hearings, depositions and motion practice on matters relating to eDiscovery, and also helps clients set upwith enterprise-wide eDiscovery and information-governance best practices and policies.

Niloy provides cross-functional advice to business, product, and HR client teams on the burgeoning use and regulation of artificial intelligence-driven tools and processes. In the AI context, he assists clients in creating and implementing AI development and use policies; in selecting, testing, and deploying AI tools across the employment lifecycle; and in navigating the compliance requirements and litigation risks of new and proposed AI regulations in the U.S. and abroad.

Finally, Niloy regularly advises clients on record-retention requirements and data-minimization objectives within the labor and employment space.



Before joining Littler, Niloy was at another multinational law firm, where his practice focused on commercial litigation in federal and state courts in complex tort, antitrust and contract matters. At that firm, he also regularly represented energy utilities in regulatory proceedings and related litigation, and conducted internal investigations for Fortune 500 and academic clients.

Prior to attending law school, Niloy spent several years coding, designing, and leading the development of supply chain software applications for Retek Inc., now part of Oracle.

#### **Professional and Community Affiliations**

- Member, Sedona Conference Working Group 1
- Chair, All-Sedona Diversity Committee, 2017-present
- Member, Relativity Advisory Board
- Member, Federal Practice Committee (D. Minn.)
- Member, Federal Bar Association, Minnesota Chapter
- Member, Advisory Board, Annual Arizona State University-Arkfeld eDiscovery and Digital Evidence Conference, Sandra Day O'Connor College of Law
- Co-Chair, Today's General Counsel Institute Exchange eDiscovery Seminar, 2012-2019
- Member, EDRM

#### Recognition

• Recipient, Wesley J. Fastiff Ingenuity Award, Littler, 2020

#### Education

J.D., University of Virginia School of Law, 2007 B.A., Macalester College, 1999, *with honors* 

#### **Bar Admissions**

Minnesota Illinois

#### Languages

Bangla/Bengali Hindi

#### Courts

- U.S. District Court, District of Minnesota
- U.S. District Court, Northern District of Illinois
- U.S. District Court, Eastern District of Wisconsin



U.S. District Court, District of Colorado

#### **Publications & Press**

#### How Will AI Impact TR's Roles and Strategies Over the Next 5 Years?

*WorldatWork* February 11, 2025

#### California AB 2930 Joins AB 331 in Inactive Status

DCI Consulting December 10, 2024

**The Global Guide Quarterly (Quarter 3, 2024)** *Littler Global Guide Quarterly* October 23, 2024

#### Achieving Alignment on Al Chief Executive

Fall 2024

#### **Do GCs Even Know Company's Al Use? Survey Raises Doubts** *Law360* September 24, 2024

Al in Hiring In-House Lawyer Blind Spot, Survey Says Bloomberg Law September 24, 2024

#### Littler's 2024 Al C-Suite Survey Report Littler Report September 24, 2024

#### C-Suite Executives Are Advancing Workplace Generative Al Policies as Risks Mount, Littler Survey Finds Press Release September 24, 2024

#### Illinois Extends Statute of Limitations for Filing Discrimination Claims Under Illinois Human Rights Act, Adds Protected Classes, and Clarifies Al Use in Employment Decisions Littler ASAP August 13, 2024

#### Proposed AI rules could see developers liable for employment discrimination Daily Journal



May 22, 2024

Colorado's Landmark AI Legislation Would Create Significant Compliance Burden for Employers Using AI Tools

*Littler ASAP* May 16, 2024

### Employers Expect Increased Regulatory Enforcement amid Legislative Slowdown in Election Year, Survey Finds

In Business Phoenix May 9, 2024

#### Survey: Companies expecting more employment-related litigation

Chain Store Age May 9, 2024

#### Employers split on using generative AI for HR as legal risks loom

*HR Dive* May 9, 2024

#### The Littler Annual Employer Survey 2024

*Littler Report* May 8, 2024

### Employers Expect Increased Regulatory Enforcement Amid Legislative Slowdown in Election Year, Littler Survey Finds

*Press Release* May 8, 2024

#### US firms expect little reprieve from enforcement this election year

International Employment Lawyer May 8, 2024

#### California's SB 1047 establishes stringent requirements for large-scale AI models

*Daily Journal* April 12, 2024

#### If Humans Won't Read Your Résumé, Should You Let the Robot?

*The Wall Street Journal* February 20, 2024

How Attys Can Be Ethical When Using Gen Al In Litigation Law360



February 1, 2024

### 'Late Adopters' or 'Cautious Optimism': Law Firm Partners Share Divergent Approaches to Gen Al

*The American Lawyer* January 31, 2024

#### Some AI Ethics Is 'New Wine in Old Bottles': A Chat With Legalweek Speaker Niloy Ray

Legaltech News January 16, 2024

#### We asked a labor lawyer what AI laws HR should look out for

HR Brew January 3, 2024

#### Why HR is 'taking its time' to implement generative AI

Human Resources Executive October 16, 2023

#### Employers willing to accept a certain level of risk in exchange for AI benefits

Daily Journal October 13, 2023

#### Companies find reasons to avoid generative AI for hiring

American City Business Journals September 29, 2023

#### Al Regulation in California Top of Employers' Mind, Survey Shows

Bloomberg Law September 25, 2023

#### AI Study Reveals How Employers Are Using the Tools, and With What Safeguards

Corporate Counsel September 25, 2023

#### Most Employers Don't Screen Al Tools For Bias, Survey Says

*Law360 Employment Authority* September 25, 2023

#### Workplace AI Use On The Rise, But Regulatory Guidance And HR Policies Still Taking Shape, Littler Survey Finds Press Release

September 25, 2023



#### Littler AI in the Workplace Survey Report 2023

*Littler Report* September 25, 2023

### OFCCP Preparing to Scrutinize Federal Contractors' Use of Al Hiring Tools and Other Technology-based Selection Procedures

*Littler ASAP* September 7, 2023

#### California High Court Holds AI Vendors Liable for Biased Job Screening

Corporate Counsel August 30, 2023

#### Why businesses need to be cautious about jumping into AI

American City Business Journals August 29, 2023

#### California Court's Expansion of 'Employer' Could Have Implications for AI Regs

SHRM Online August 28, 2023

#### California Supreme Court's Expansion of "Employer" under FEHA Could Have Implications for AI Regulation Littler ASAP

August 25, 2023

#### Do's and Don'ts For A Bias-Free Approach To Hiring

Law360 Employment Authority August 2, 2023

#### New York City Clarifies Who and What Is Covered Under Al Bias Law SHRM Online July 17, 2023

### NYC's law on AI in recruitment takes effect

Human Resources Director July 6, 2023

#### NY, other states look to regulate Al in hiring practices Fox Business July 6, 2023

#### NYC begins enforcing new law targeting bias in Al hiring tools VentureBeat



July 5, 2023

#### NYC Department of Consumer and Worker Protection Issues Guidance on AI Regulations

Littler ASAP July 5, 2023

#### New York employers to start telling applicants when they encounter AI

CBS News July 3, 2023

#### European AI Act Progresses to the Next Stage of the Legislative Process

*Littler ASAP* June 22, 2023

#### 3 Tips For Using Tech In Equal Pay Compliance

*Law360 Employment Authority* June 5, 2023

# EEOC Issues Guidance on Use of Artificial Intelligence Tools in Employment Selection Procedures Under Title VII

*Littler ASAP* May 18, 2023

# Littler Survey: Economic Volatility, AI Adoption and Heightened Regulatory Activity Pose New Challenges for Employers

General Counsel News May 12, 2023

#### An Overview of the Employment Law Issues Posed by Generative AI in the Workplace

*Littler Report* May 11, 2023

#### The Littler Annual Employer Survey 2023

*Littler Report* May 10, 2023

# Littler Survey: Economic Volatility, AI Adoption and Heightened Regulatory Activity Pose New Challenges for Employers

Press Release May 10, 2023

#### What does feds' latest caution on AI mean for employers?

HR Dive



May 1, 2023

#### NYC Agency to Hold Employer-focused Roundtable to Clarify New AI Regulations

*Littler ASAP* April 27, 2023

### New York City Adopts Final Regulations on Use of Al in Hiring and Promotion, Extends Enforcement Date to

July 5, 2023 Littler ASAP April 13, 2023

#### Legal Tech's Predictions for Artificial Intelligence in 2023

Legaltech News January 3, 2023

#### New York City Defers AI Law Enforcement to April 15, 2023

*Littler ASAP* December 12, 2022

#### What the White House's 'AI Bill of Rights' blueprint could mean for HR tech

HR Dive October 18, 2022

#### New York City Proposes Rules on Automated Employment Decision Tools

SHRM Online September 26, 2022

### New York City Proposes Regulations to Clarify Requirements for Using Automated Employment Decision

**Tools** *Littler ASAP* September 23, 2022

#### How should a company intelligently adopt employment-focused artificial intelligence, or AI tools?

Littler 2 the Point Video August 30, 2022

# Littler Receives 2022 Diversity and Inclusion Champion Award from South Asian Bar Association of North America

Press Release July 21, 2022

#### **EEOC Issues Guidance on Artificial Intelligence and Americans with Disabilities Act Considerations** *Littler ASAP*



May 18, 2022

Two Developments Could Impact California's Proposed Regulations Governing AI and Automated Decisionmaking Littler ASAP April 4, 2022

California Fair Employment & Housing Council Proposes Sweeping Regulation of Automated Decisionmaking and Artificial Intelligence in Employment

*Littler ASAP* March 17, 2022

Law Firms Turn to AI to Vet Recruits, Despite Bias Concerns

Bloomberg Law February 24, 2022

#### New York City Enacts Law that Hinders Use of Automated Tools in Hiring and Promotion Decisions

*Littler ASAP* December 28, 2021

#### Inaugural Report of Littler's Global Workplace Transformation Initiative

Littler Report March 30, 2021

#### Littler Announces Winner of First Annual Wesley J. Fastiff Ingenuity Award

Press Release January 22, 2020

Littler Elevates 28 Attorneys to Shareholder Press Release January 3, 2018

In the Spotlight: 3 Factors to Consider When Employees Use Texts for Business Minnesota Employment Law Newsletter April 2016

In the Spotlight: Personal Data on Business Systems: The High Cost of Curiosity Minnesota Employment Law Newsletter September 2015

Personal Data on Business Systems: The High Cost of Curiosity Business Management Daily August 30, 2015



#### A Litigator's Guide to Social Media Discovery in Civil Actions

*The Legal Intelligencer* January 29, 2013

### True Grit: Four Models to Rein in eDiscovery Costs

*Law Technology News* January 30, 2012

#### **Events & Speaking Engagements**

#### Into the Breach: Law Firms and the Risk of Cybersecurity and Data Breaches

ASU-Arkfeld eDiscovery, Law and Technology Conference, Phoenix, AZ March 11, 2025

#### **Steering Committee**

The Sedona Conference Working Group 13 Inaugural Meeting 2025, Phoenix, AZ January 16-17, 2025

#### 2024 Puerto Rico Regional Employer Conference

San Juan November 15, 2024

#### Legal and Ethical Considerations of AI in Construction

Federal Bar Association Forum on Construction Law October 2024

#### 2024 Littler Al Summit

Washington, DC September 23, 2024

### Navigating the Patchwork of State and Local AI Regulations

August 28, 2024

#### **The Role of Al in the Hiring Process** Project Management Institute August 2024

#### **Ethical Lawyering in the Age of Al** Client CLE June 2024

#### AI & U: The Gameshow Where Digital Dilemmas and Practical Advice Intersect

Littler Executive Employer Conference, Phoenix, AZ



May 9, 2024

**Coding for Lawyers** National Business Institute May 2024

**Navigating Rule 26(a)(1)** Federal Bar Association-Minnesota Chapter May 2024

Al in Employment Law Sedona Conference on Al April 2024

#### Tech Ethics in the Emerging eWorkplace

2024 ASU-Arkfeld eDiscovery and Digital Evidence Conference March 2024

#### **Special Masters in eDiscovery**

2024 ASU-Arkfeld eDiscovery and Digital Evidence Conference March 2024

#### **Policy Framework for Al-enabled Communications**

American Legal Institute February 2024

#### Al Issues in the Workplace

Client CLE February 2024

#### Al Issues in the Workplace

Client CLE January 2024

#### Generative AI is Here: What is your organization doing with it?

The Institute for Workplace Equality: Artificial Intelligence and Employment Compliance Conference, Washington DC November 14, 2023

#### What's in a Wor(I)d? The Meaning of 'Asian'

Littler All Affinity Group 'Ohana November 3, 2023



#### The Future of Legal Diversity Initiatives under Color-blind Constitutionalism

The Sedona Conference: Working Group 1 2023 Annual Meeting, Indianapolis, IN October 26, 2023

#### A Pragmatic Playbook for In-house Counsel on AI Adoption in HR

ACC Annual Meeting, San Antonio, TX October 24, 2023

#### 2023 Houston Regional Employer Conference

Houston, TX October 18, 2023

#### AI For Future-Ready Human Resources And Internal Communications: Advancing Workplace Intelligence

ALI Conferences October 12, 2023

#### Ethical E-Discovery on Non-traditional Data Sources and Emerging Technology

Federal Bar Association-Minnesota CLE September 27, 2023

**2023 Littler Al Summit** Washington, DC September 21, 2023

**Federal Level Efforts to Regulate Al in HR Decision-Making** July 27, 2023

**11th Annual Brewers Briefing** Milwaukee, WI July 26, 2023

# Ethically Competent Discovery of Zoom Meeting Recordings, Teams Chats, Slack, and Other Newer Data Sources

2023 Upper Midwest Employment Law Institute May 18-19, 2023

#### Invisibility of Hate Crimes Against the Asian American Community

SABA Chicago Panel May 16, 2023

#### With a Little Help from My Friends

Littler Executive Employer Panel



May 12, 2023

#### With a Little Help from My Friends – A Pragmatic Playbook for Al Adoption in HR

Littler Executive Employer Conference, Phoenix, AZ May 11, 2023

#### What's New and What's Next for Employers in Al and Employment Decision-making April 20, 2023

#### Our Robot (HR) Overlords – Better than Mankind or Just as Biased?

2022 NAPABA Annual Conference November 5, 2022

#### 2022 Midwest Regional Employer Conference

Minneapolis, MN November 3, 2022

#### Al Pop-up Talk

2022 Midwest Regional Employer, Minneapolis, MN November 3, 2022

# Session Two: The Current Legislative and Regulatory Framework Governing the Use of AI Tools in HR Decisions

October 13, 2022

### **2022 Houston Regional Employer Conference** Houston, TX

October 6, 2022

#### AI – Staying Ahead of the Curve

2022 Houston Regional Employer, Houston, TX October 6, 2022

#### Littler Al Summit Washington, DC September 28, 2022

Why Al Matters Littler Al Summit, Washington, DC September 28, 2022



#### Where Do We Go From Here?

Littler AI Summit, Washington, DC September 28, 2022

Session One: A Primer on AI Tools and Human Resource Decisions August 18, 2022

**10th Annual Brewers Briefing Labor & Employment Law Conference** Milwaukee, WI July 27, 2022

#### Everything You Wanted to Know About e-Discovery (But Were Afraid to Ask)

2022 Littler Brewers Briefing Conference, Milwaukee, WI July 27, 2022

#### Discovery in Complex Cases

MN Federal Bar Association MDL, Class and Mass Action Committee May 9, 2022

#### AI in HR – Staying Ahead of the Curve

Littler Executive Employer Conference May 5, 2022

California Privacy Rights Act - Steps To Take Now: Project Planning, Vendor Contracting, and Data Retention and Security

April 14, 2022

#### Best Practices for Rule 30(b)(6) Depositions

FBA-MN Annual Conference November 18, 2021

#### **Optimizing the Litigation Practice Through Innovation and Technology**

Global Legal ConfEx Roundtable November 10, 2021

#### eDiscovery Case Law Review

The Sedona Conference: 2021 Annual Meeting, eDiscovery Working Group October 2021

## Computer Knows Best? Leveraging Artificial Intelligence to Improve Post-Pandemic Workforce Equity and Diversity

Association of Corporate Counsel (ACC) Webcasts September 29, 2021



#### The Future of Work: Post-Pandemic and Beyond

Littler Executive Employer Conference May 14, 2021

#### Artificial Intelligence and Onboarding: Tools That Make Staffing Easier, or Legal Minefield?

ASA Staffing Law Virtual Conference April 29, 2021

#### Moderator: Social, Technological, and Ethical Challenges of Electronic Evidence in Criminal Cases

The Sedona Conference Working Group 1 (Virtual) Annual Meeting 2020 October 28, 2020

### Can You Keep a Secret? – Protecting Trade Secrets During the Pandemic

October 8, 2020

#### **COVID-19 Employment Litigation & eDiscovery Challenges**

ACEDS Central Texas Chapter Webinar July 15, 2020

#### Data Security Best Practices Throughout the eDiscovery Process

Ninth Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference, Phoenix, AZ March 12, 2020

#### ESI Protocols – What Are They Good For?

Ninth Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference, Phoenix, AZ March 12, 2020

#### New Regulations & New Approaches: Latest Developments at the DOL

2019 Littler Midwest Employer Conference, Minneapolis, MN October 3, 2019

#### eDiscovery Lessons from the Mueller Report

Driven, Inc. webinar August 14, 2019

#### Privacy, Security & Information Governance: Navigating the eWorkplace

2019 Littler-Milwaukee Employer Conference, Milwaukee, WI July 17, 2019

#### Emerging Technologies Reshaping the Law: Employment

Federal Bar Association-MN 45th Annual Federal Practice Seminar, Minneapolis, MN June 20, 2019



#### "But I've Always Done It This Way": Tips for More Effective Document Requests and Responses

Federal Bar Association-MN 45th Annual Federal Practice Seminar, Minneapolis, MN June 20, 2019

#### Co-chair, Today's General Counsel Institute

Chicago, IL June 12-13, 2019

#### Digital Dangers: You Can't Handle the Truth!

2019 Littler Executive Employer, Phoenix, AZ May 9, 2019

#### Diversity Awareness and its Unique Benefits to eDiscovery

Sedona Working Group 1 Mid-year Meeting, Charlotte, NC April 2, 2019

#### Do You Know Where Your Documents Are? Or Who's Touching Your Documents Today?

Eighth Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference, Phoenix, AZ March 8, 2019

#### More than Meets the Eye: Spotting (and Exposing) Fabricated Evidence

Eighth Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference, Phoenix, AZ March 7, 2019

#### **Faculty Member, Sandpiper Partners**

Innovation in E-Discovery Conference, Chicago, IL February 27, 2019

## Workplace Investigations: A Multidisciplinary Approach to Facing New Challenges, Refining Your Techniques and Managing Evidence

2018 Littler Midwest Employer Conference, Minneapolis, MN November 8, 2018

## Optimizing the Attorney-Client Relationship: In-house counsel discuss practical approaches and ethical considerations in handling eDiscovery

Sedona Working Group 1 2018 Annual Meeting, Los Angeles, CA October 26, 2018

#### Co-Chair, The Exchange eDiscovery Forum

Today's General Counsel Institute, San Francisco, CA October 16-17, 2018



#### Co-Chair, The Exchange eDiscovery Forum

Today's General Counsel Institute, Houston, TX September 25-26, 2018

#### Data is Your Frenemy: Best Practices for Avoiding Data Pitfalls in Employment Litigation

Nevada Employer Conferences, Las Vegas and Reno September 12-13, 2018

#### Data is Your Frenemy: Best Practices for Avoiding Data Pitfalls in Employment Litigation

2018 Littler Nevada Employer Conferences, Las Vegas and Reno, NV September 11-12, 2018

#### Co-Chair, The Exchange eDiscovery Forum

Today's General Counsel Institute, Chicago, IL June 13-14, 2018

# Application of the Amended Federal Discovery Rules – A Two-Part Discussion on Proportionality and Sanctions: Sessions 1 & 2

Clear Law Institute Webinars May 30, 2018

#### IoT and Liability

Internet of Things Governance Workshop, Arizona State University, Phoenix, AZ May 15, 2018

#### Search Tips and Tricks

7th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference, Phoenix, AZ March 7, 2018

#### Robotics, AI and the Internet of Things

7th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference, Phoenix, AZ March 6, 2018

#### Discover Requests in Employment Litigation After Amended Rules 26(b) and 34(b)

Strafford Webinar January 31, 2018

#### Big Data from Employees; Big Risk for Employers

Relativity Fest, Chicago, IL October 25, 2017



#### Searching Basics for Attorneys Relativity Fest, Chicago, IL

October 24, 2017

#### IoT – Tomorrow's ESI

2017 Littler Ohio Employer Conference, Warrensville Heights, OH October 19, 2017

#### Privacy & Litigation in the IoT World

Dish Network, Denver, IL September 24, 2017

#### Lead Moderator, The Exchange eDiscovery Forum

Today's General Counsel Institute, Chicago, IL June 5-7, 2017

#### FRCP: Amendments to the Federal Rules of Civil Procedure

The Masters Conference, Chicago, IL May 23, 2017

#### Changes to the Federal Rules of Civil Procedure

Twin Cities ARMA 2017 Spring Conference April 6, 2017

#### Mock Hearing: Production Under the New Federal Rules

6th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference March 9, 2017

#### What's More Normal Than a Mobile Device?

6th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference March 9, 2017

### Managing the 21st Century Sales Force

Minneapolis, MN February 16, 2017

# Discovery Requests in Employment Litigation After Amended Rules 26(b) and 34(b): Propounding or Answering Requests

Strafford Publications, Inc. Webinar January 31, 2017



#### Electronic Discovery Under the Amended Federal Rules of Civil Procedure

Minnesota CLE Webinar December 7, 2016

#### A Dialog on Diversity and the Elimination of Bias in the Legal Profession

The Sedona Conference Working Group 1 Annual Meeting 2016 October 27, 2016

#### The Internet of Things: Tomorrow's ESI

Colorado Association of Litigation Support Professionals 10th Annual e-Discovery Summit October 7, 2016

#### Shift Left – A New Age of eDiscovery – Analytics and ECA

Electronic Documents and Records Management Webinar June 30, 2016

#### Strategic Use of Objections and Responses Under New Rule 34

Today's General Counsel Institute, Chicago, IL June 14, 2016

#### Preservation in the Wake of New FRCP Amendments

Today's General Counsel Institute, Chicago, IL June 13, 2016

#### The Internet of Things

Masters Conference for Legal Professionals, Chicago, IL May 24, 2016

#### Who Says TAR is Only for Litigation Giants

4th Annual University of Florida Law ERDM eDiscovery Conference March 30, 2016

#### The Nitty-gritty of Selecting, Tuning, and Implementing Electronic Search Parameters and Protocols

5th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference - Sandra Day O'Connor College of Law, Tempe, AZ March 10, 2016

#### Welcome to the eMachine: The Evolving Terrain of the Modern "eWorkplace"

5th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference - Sandra Day O'Connor College of Law, Tempe, AZ March 10, 2016

#### Ethical Impacts of Technological (In)Competence

2015 Littler Midwest Employer Conference, Minneapolis, MN



October 29, 2015

Chutes and Ladders: Tips for Winning When Faced with Wage/Hour Challenges Under the FLSA October 22, 2015

**E-Discovery in Employment Litigation: Preparing for New FRCP Amendments** Strafford Publications, Inc. Webinar July 22, 2015

**Deriving Value from Discovery Data & Information Lifecycle Governance** Association of Corporate Counsel, Minneapolis, MN June 18, 2015

Applying Analytics & Metrics in eDiscovery – Thought Leaders Roundtable The Cowen Group, Minneapolis, MN

June 18, 2015

#### Social Media & eDiscovery: Playing to Win

American Law Institute Webinar June 12, 2015

#### Social Media – The Next Wave of Digital Evidence for Organizations

Association of Certified E-Discovery Specialists (ACEDS) Webinar May 13, 2015

#### Hot Topics and Trends in eDiscovery and Information Governance

2nd Annual eDiscovery Institute, Chicago-Kent College of Law March 27, 2015

#### eWorkplaces: The Future and the Challenge

2nd Annual eDiscovery Institute, Chicago-Kent College of Law March 27, 2015

#### When Form Trumps Substance

4th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference - Sandra Day O'Connor College of Law, Tempe, AZ March 13, 2015

#### Life is a Highway

4th Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference - Sandra Day O'Connor College of Law, Tempe, AZ March 12, 2015



#### The "eWorkplace" and its Impact on eDiscovery

Today's General Counsel Institute, Los Angeles, CA December 9, 2014

#### The Practical Implications of the New Rule Amendments

Today's General Counsel Institute, Los Angeles, CA December 9, 2014

**Developments in Search** Today's General Counsel Institute, Los Angeles, CA December 9, 2014

#### Hiring, Evaluating and Monitoring Employees in the Age of Social Media and Big Data

Littler Mendelson, Minneapolis, MN November 6, 2014

#### In-House Ethics: E-Discovery, Information Security and Representation Issues

Littler Mendelson, Minneapolis, MN November 6, 2014

**E-Discovery for the Corporate Market** Today's General Counsel, Seattle, WA October 7-8, 2014

#### From Snapchat To Summary Judgment: Social Media Discovery Tools For The Modern Litigator

Littler Mendelson Webinar July 25, 2014

**BYOD-The Law, Risks, Policies, and Acquisition Tools** AccessData Webinar July 2, 2014

#### Data Preservation in the Face of Evolving Rules

Chicago Symposium on Preservation Excellence (PREX) - LegalHoldPro, Chicago, IL June 17, 2014

#### E-Discovery for the Corporate Market

Today's General Counsel, Chicago, IL June 10-11, 2014

#### Cloud Computing & Mobile Devices: How to be Prepared for Litigation

Masters Conference, Chicago, IL



May 28, 2014

#### E-Discovery Search Techniques and their Practical Applications

2014 Annual Conference - 7th Circuit Bar Association May 11-13, 2014

#### **Social Media Discovery Considerations**

3rd Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference - Sandra Day O'Connor College of Law, Tempe, AZ March 14, 2014

#### What We Have Here is a Failure to Communicate

3rd Annual ASU-Arkfeld eDiscovery and Digital Evidence Conference - Sandra Day O'Connor College of Law, Tempe, AZ March 13, 2014

#### **Cooperation and Collaboration and Cost Control**

E-Discovery for the Corporate Market Conference - Today's General Counsel, Los Angeles, CA December 12, 2013

#### **Cooperation in Practice Section**

10th Annual Advanced eDiscovery Institute - Georgetown Law, Washington DC November 21, 2013

#### A Review of the Proposed FRCP Amendments

Driven Inc., Chicago, IL November 20, 2013

# Demystifying Technology Enhanced Review AKA Technology Assisted Review AKA Computer Assisted Review and the Predictive Coding Process

Chicago Association of Litigation Support Managers (CALSM), Chicago, IL October 21, 2013

#### E-Discovery for the Corporate Market

Today's General Counsel, Houston, TX September 16-17, 2013

#### Your Changing Role in Managing the Legal Services Team of the Future

The Cowen Group, Chicago, IL July 31, 2013

#### Using Social Media in Legal Investigations: Traversing the Ethical Minefield

CLE Presentation - Center for Competitive Management (C4CM) July 16, 2013



#### An Analytical Primer: Assessing the Pros & Cons of Established & Emerging Review & Analysis Paradigms

San Diego eDiscovery Retreat (SDEDR) July 1, 2013

#### E-Discovery for the Corporate Market

Executive Counsel Institute, Chicago, IL June 11-12, 2013

#### Managing Disputes About the Discovery of Electronically Stored Information

Labor & Employment Law Committee - Chicago Bar Association April 10, 2013

#### What We Have Here is a Failure to Communicate

2013 eDiscovery and Digital Evidence Conference, Arizona State University - Sandra Day O'Connor College of Law, Phoenix, AZ March 13-15, 2013

#### **Social Media Discovery Considerations**

2013 eDiscovery and Digital Evidence Conference, Arizona State University - Sandra Day O'Connor College of Law, Phoenix, AZ March 13-15, 2013

#### **E-Discovery in Employment Litigation**

Strafford Publications Inc. Webinar January 9, 2013

#### eDiscovery Roundtable

Special Counsel November 8, 2012

#### eDiscovery Service Delivery Models Roundtable

The Cowen Group, Chicago, IL October 31, 2012

#### 21st Century Considerations: Data-Security, Social Media and The Cloud

2012 Conference on E-Discovery for the Corporate Market - Executive Counsel Institute, Houston, TX September 18-20, 2012

#### Search Technologies and Forward Thinking

2012 Conference on E-Discovery for the Corporate Market - Executive Counsel Institute, Houston, TX September 18-20, 2012

#### Information Governance Trends & Issues Roundtable

The Cowen Group, Chicago, IL



August 8, 2012

#### **Preservation and Collection of ESI**

2012 eDiscovery and Digital Evidence Conference, Arizona State University - Sandra Day O'Connor College of Law, Phoenix, AZ May 22-25, 2012

#### **Books & Book Chapters**

- District of Minnesota's Electronic Discovery Guide, Contributing author, 2021
- Littler Mendelson on Employment Law Class Actions, LexisNexis, 2nd Ed., Contributing author, 2012