

## Melissa B. Kurtzman

Shareholder

Three Parkway 1601 Cherry Street, Suite 1400 Philadelphia, PA 19102 main: +1 (267) 402-3000

direct: (267) 402-3036 fax: +1 (267) 402-3131 mkurtzman@littler.com



## **Practice Areas**

Employee Benefits
Business Restructuring and M&A
Higher Education
Retail
Contractors, Staffing and Contingent Workers

#### **Overview**

Melissa B. Kurtzman focuses her practice on representing management in a variety of employee benefits matters, including the design and implementation of qualified and non-qualified retirement plans and welfare and fringe benefit programs, employee benefits tax matters and employee benefits in mergers and acquisitions. She also provides advice on:

- Employee benefit plan administration
- Reporting and disclosure obligations
- Fiduciary responsibilities
- Internal Revenue Service and Department of Labor correction programs
- Contingent workforce issues
- The efficient design of retirement and welfare plans

Melissa acted as an expert witness in a federal bankruptcy matter in connection with qualified plan issues. Additionally, she represents plan sponsors in employee benefit plan IRS and DOL audits. She assists plan sponsors in self-audits of employee benefits plans prior to or in connection with government audits. Her benefits clients include the following types of companies and industries:

- Universities
- Retail
- Contingent workforces



- Legal services
- Accounting services
- Construction
- Airlines
- Healthcare
- Transportation
- Manufacturing
- Financial services
- Non-profit organizations
- Consulting services

Melissa is a member of Littler Mendelson's Employee Benefits and Executive Compensation Practice Group.

Prior to joining Littler, Melissa served as a partner at Wolf Block LLP where she focused on employee benefits. She was also the former director of ERISA compliance at a large retirement plan administration company.

## **Professional and Community Affiliations**

- Board Member, Benefits Council of Greater Philadelphia, American Society of Pension Professionals and Actuaries
- Member, The Mid-Atlantic Pension Liaison Group
- Member, Employee Benefits Section, Philadelphia Bar Association
- Member, Tax and Business sections, American Bar Association
- Member, Compensation and Benefits Committee, The Kendal Corporation, Kennett Square, PA
- Former Board Member, Interact Theatre Company
- Former Board Member, Children's Village Child Care Center of Philadelphia

#### **Education**

LL.M. in Taxation, The George Washington University Law Center, 1988 J.D., University of Toledo College of Law, 1985 B.A., Michigan State University, 1983

#### **Bar Admissions**

Pennsylvania New Jersey Ohio District of Columbia

## Courts

U.S. Tax Court

#### **Publications & Press**



# Ten Common Benefits Issues Related to the COVID-19 Pandemic, Employee Furloughs and Reductions in Force

Littler ASAP

April 6, 2020

## **Employee Benefit and Executive Compensation Provisions in the CARES Act**

Littler ASAP

March 30, 2020

## **Pensions and Retirement Plans 2019**

Lexology

February 3, 2020

#### Pensions and retirement plans: primary laws and regulations

Lexology

February 1, 2020

# Striking Down Decades-Old Precedent, Ninth Circuit Rules That ERISA Breach of Fiduciary Duty Claims May Be Arbitrated

Littler ASAP

August 26, 2019

## DOL Rule Imposes Significant Increases in Penalties for Employee Benefit Plan Violations

Littler ASAP

July 8, 2016

#### Dissecting the Department of Labor's Final Fiduciary Rule

Littler Podcast

May 24, 2016

#### Workplace Policy Institute Insider Report — May 2016

Littler Report

May 2, 2016

### Pensions & Retirement Plans 2016

Getting the Deal Through

May 1, 2016

## **Department of Labor Issues Final Fiduciary Rule**

Littler ASAP

April 7, 2016



## New Compliance Questions in IRS Form 5500 Warrant Screening Reviews of 401(K) Plans During 2016

Littler ASAP

March 10, 2016

## Department of Labor Issues Sweeping Fiduciary Rule Proposal

Littler ASAP

April 22, 2015

## Supreme Court Axes "Presumption of Prudence" in ESOP Stock-Drop Cases

Littler ASAP

July 7, 2014

## IRS and SSA Both Announce Cost of Living Adjustments for Tax Year 2014

Littler ASAP

November 1, 2013

## Littler's Healthcare Reform Consulting Group Addresses Affordable Care Act Compliance

Press Release

May 9, 2013

#### IRS Publishes Interim Report on Section 401(k) Compliance Check Questionnaire

Littler ASAP

February 7, 2012

## 401(k) Basics

Littler Employer

April 2011

#### IRS/DOL Steps Up Enforcement Efforts On Qualified Retirement Plans

March 2011

## The Littler Ten: Employment, Labor and Benefit Law Trends for Navigating the New Decade

Littler Report

September 30, 2010

## **New Guidance on Waiver Process for Annual Dollar Limits**

Littler ASAP

September 10, 2010

#### **Grandfathered Health Plan Regulations**

External Publication

August 23, 2010



# Healthcare Reform: Long-Awaited "Grandfathered" Regulations Released – What Do Employers Need to Know?

Littler ASAP

June 17, 2010

## First Glimpse at Grandfathered Health Plans Regulations

June 2010

#### **Healthcare Reform**

Littler ASAP

November 2009

#### Retirement Plans Must Be Amended Before Year End

Littler ASAP

October 29, 2009

## IRS Provides Trends, Tips, Internal Control Questionnaire and Plan Documentation Guide Online

Littler ASAP

June 16, 2009

# Littler Strengthens Employee Benefits Practice with Addition of Warren E. Fusfeld and Melissa B. Kurtzman to the Firm's Philadelphia Office

Press Release

March 20, 2009

## **Events & Speaking Engagements**

## Face the (Cyber) Nation - Employee Benefits

Littler Executive Employer Conference, Phoenix, AZ

May 10, 2024

## Secure Act 2.0 Got You Feeling Insecure? Face the 401(k) Challenges and Find Workable Solutions

Littler Executive Employer Conference, Phoenix, AZ

May 11, 2023

#### Benefits Jeopardy: Incentives and Benefits for the Modern Workforce

Littler Executive Employer Conference

May 6, 2022

#### **Fiduciary Best Practices**

March 4, 2021



#### 2020 Virtual Benefits Symposium: Addressing Issues in the New Normal

October 20, 2020

## 2020 Virtual Benefits Symposium: Addressing Issues in the New Normal

October 1, 2020

## Reopening and Rehiring – What Are the Most Critical Employee Benefits and Executive Compensation Issues?

July 9, 2020

#### **SECURE and CARES Acts - Impacts on Your Retirement Plan**

Client Webinar

May 28, 2020

## **SECURE** and CARES Act Impact on Your Retirement

Client Webinar

May 28, 2020

## A Fiduciary's Guide to the COVID-19 Correction and Beyond

**CE Webinar** 

May 14, 2020

## How the Secure Act Will Impact Your Retirement Plans

February 6, 2020

#### Roundtable

2019 New Jersey Healthcare and Retirement Plan Summit

October 8, 2019

#### The A Team: Adding Value to Your Clients

PICPA Employee Benefit Plans Conference

May 21, 2019

## MEWAs, MEPs, PEO and Outsourcing

2019 AICPA Employee Benefit Plans Conference, New Orleans, LA May 8, 2019

#### Anti-Assignment Rules – Procedures, Legal and Tax Issues

2019 AICPA Employee Benefit Plans Conference, New Orleans, LA

May 7, 2019



## Anatomy of a DOL Retirement Plan Investigation

April 4, 2019

#### Anatomy of an IRS Retirement Plan Audit

March 7, 2019

# DOL Developments | Multiple Employer Retirement Plans, Association Health Plans and IRS Proposed Hardship Regulations

December 6, 2018

#### Ask the Experts - Local Professional Panel

2018 New Jersey Fiduciary Summit October 3, 2018

## 2018 Annual Employee Benefits and Executive Compensation Summit

New York, NY June 21, 2018

## How to Properly Conduct a Retirement Plan Committee Meeting

June 7, 2018

### **ERISA Compliance in 2018: Changes, Observations and Current Issues**

Fairport, NY May 9, 2018

#### The Constantly Shifting Sands of Employee Benefits: How to Level the Landscape

Littler Executive Employer, Phoenix, AZ May 3, 2018

#### 2018 Annual Employee Benefits and Executive Compensation Summit

Los Angeles, CA January 11, 2018

## What's in Your Fiduciary Toolkit? A Guide to Good Fiduciary Governance

Littler's Annual Employee Benefits and Executive Compensation Summit, New York, NY June 15, 2017

#### The Top 10 Employee Benefits and Executive Compensation Issues in 2017

May 11, 2017

# Retirement Plans Under Attack by Plan Participants and Government Agencies: An Action Plan for Employers

2016 Employee Benefits Regional Roadshow, Charlotte, NC



July 28, 2016

# Retirement Plans Under Attack by Plan Participants and Government Agencies: An Action Plan for Employers

2016 Employee Benefits Regional Roadshow, New York, NY June 15, 2016

## Retirement Plans Under Attack by Plan Participants and Government Agencies

Withum Audit Tax Advisory, Somerset Palace, Somerset, NJ May 26, 2016

### **Dealing with Plans Under Attack**

NJCPA Conference May 24, 2016

#### **Employee Benefits and Executive Compensation Issues on Termination of Employment**

Philadelphia, PA May 12, 2016

# Retirement Plans Under Attack by Plan Participants and Government Agencies: An Action Plan for Employers

May 5, 2016

## **New Guidance Requires Greater Fiduciary Oversight of Retirement Plans**

April 26, 2016

## 2016 Employee Benefits Update - Rochester

Fairport, NY January 28, 2016

## 2016 Employee Benefits Summit - Southern California

Los Angeles, CA January 14, 2016

#### Why Quibble with Tibble? The Supreme Court Reminds Fiduciaries of the Wide Scope of Their Duties

Littler Mendelson, New York, NY June 9, 2015

#### Benefits Document Drafting is Key to Staying Out of Court

Littler Mendelson, Phoenix, AZ May 8, 2015



#### Pension Plan Lump Sum Windows: Legal Issues

Pension Lump Sum Elections Event - CREWS, Conshohocken, PA April 28, 2015

### **ERISA Budget Accounts**

Internal Revenue Service (IRS), Baltimore, MD February 26, 2015

## **Employee Plans Compliance Resolution System (EPCRS)**

25th Annual Benefits Compliance Conference - SouthWest Benefits Association, Dallas, TX November 13, 2014

## **How To Prepare For and Handle DOL Audits**

11th Annual Fiduciary Services Retirement Plans Conference - Banco Popular de Puerto Rico, Inc., San Juan, Puerto Rico October 24, 2014

## 2014 Employee Benefits Summit

Atlanta, GA June 19, 2014

#### What Plan Administrators Should Be Doing Now To Prepare For A 401(k) Or 403(b) Plan Audit

Littler Mendelson, Atlanta, GA June 19, 2014

## The Affordable Care Act: Preparation for 2015 & Beyond

Philadelphia, PA May 20, 2014

# Sandy Beach and a Pina Colada? Think Again. The Challenges and Opportunities of Doing Business in Puerto Rico

Littler Mendelson, Phoenix, AZ May 8, 2014

#### **Overview of ERISA Fiduciary Responsibilities**

2014 New Jersey Fiduciary Summit - Xponential Growth Solutions (XGS), Bridgewater, NJ April 24, 2014

## The Shifting Landscape of Employee Benefits – Imperatives for 2013 and Beyond

Boston, MA

September 19, 2013



#### **Common Retirement Plan Deficiencies and Corrective Actions**

Client Presentation - Fiduciary Fixes: A Guide to Correcting 401(K) Issues August 28, 2013

### The Affordable Care Act — Critical Next Steps for Employers

Philadelphia, PA May 22, 2013

#### **Trials and Tribulations of Auto Enrollment**

Mid-Atlantic Benefits Conference - Greater Philadelphia ASPPA Benefits Council, Philadelphia, PA May 16-17, 2013

## Oops...How did that happen? What do we do now?

Mid-Atlantic Benefits Conference - Greater Philadelphia ASPPA Benefits Council, Philadelphia, PA May 16-17, 2013

#### Rockin' 401(k) Plans: The Hot Issues

Littler Mendelson, Dallas, TX April 24, 2013

#### Best Practices for Navigating 401(k) Fiduciary Challenges

Littler Mendelson, New York, NY April 18, 2013

## What Every Plan Sponsor Should Know From A Legal And Fiduciary Standpoint

Wharton Retirement Consultants, Philadelphia, PA March 27, 2013

#### The Flood of Things a Plan Committee Must Do Differently in 2012

23rd Annual Employee Benefits Conference for Practitioners and Plan Sponsors - SouthWest Benefits Association, Dallas, TX November 15, 2012

## The Shifting Landscape of Employee Benefits – Imperatives for 2012 and Beyond

Los Angeles, CA October 11, 2012

## **Retirement Plan Summit 2012**

New York, NY September 28, 2012

#### **Retirement Plan Fiduciary Best Practices**

Philadelphia, PA



September 20, 2012

#### **Healthcare: Obamacare and Beyond**

National Association of Professional Employer Organizations (NAPEO), Washington, D.C. May 21, 2012

## Fiduciary Update for 401(k) Sponsors

The Philadelphia Group, West Conshohocken, PA May 16, 2012

## Guiding Your Company through Dramatic Changes: The Critical Legal/HR Role in Major Transactions

Littler Mendelson, Scottsdale, AZ

May 11, 2012

## Steering Clear of Benefits Litigation through Better Document Drafting

Littler Mendelson, Scottsdale, AZ May 10, 2012

## Steering Clear of ERISA Litigation Through Better Document Drafting

Association of Corporate Counsel, Delaware Valley (DELVACCA) Chapter, Philadelphia, PA April 16, 2012

### The Corporate Retirement Plan Industry: Regulatory Changes and Fiduciary Best Practices

Drexel University - Philadelphia, PA

## April 12, 2012

#### Employee Benefits The Shifting Landscape of Employee Benefits – Imperatives for 2012

New York, NY

March 27, 2012

# Pressing Issues Facing 401(k) Plan Sponsors in 2012: Vendor Agreements, Participant Disclosures, IRS/DOL Audits and Inquiries, and Other Nuts and Bolts

NFP Monday Mentoring - BenefitsPartners March 26, 2012

## Retirement Session: Regulatory Update and How New Regulations May Open Doors

Spring Conference - National Financial Partners, Dallas, TX March 5, 2012

#### ERISA Rule 408(b)(2) - Full Disclosure of Fees in Your 401(k)

Philadelphia, PA

November 17, 2011



## 2011 and Beyond: Maximizing Your Employee Benefit Plans During Uncertain Legislative Times

Philadelphia, PA

October 12, 2011

# Pressing Issues Facing 401(k) Plan Sponsors and Service Providers in 2011 and 2012: Legislative Update, Vendor Agreements, Participant Disclosures, IRS/DOL Audits, and Other Nuts and Bolts

Transamerica Retirement Services Conference, Lutherville, MD September 14, 2011

# Pressing Issues Facing 401(k) Plan Sponsors and Service Providers in 2011 and 2012: Legislative Update, Vendor Agreements, Participant Disclosures, IRS/DOL Audits, and Other Nuts and Bolts

Transamerica Retirement Services Conference, Washington, DC September 13, 2011

#### **New York Benefits Summit**

New York, NY February 10, 2011

## **Update on Employee Benefits Law**

DeVry University February 2011

## Healthcare Reform: Are You Ready for 2011?

Valiant Conference, Atlanta, GA November 2010

#### **Healthcare Reform**

Littler Mendelson Webinar October 2010

#### **Healthcare Reform Including Grandfathering**

Thesco Benefits Conference, New York, NY September 2010

#### **Healthcare Bill Review for Contingent Workforce Issues**

The 2010 Executive Employer Conference® - Littler Mendelson, Phoenix, AZ March 2010

## **Best Practices for Operating a Retirement Plan**

Littler Seminar, Philadelphia, PA November 2009



## **Retirement Plan Update for Tax-Exempts**

Penjerdel Employee Benefits and Compensation Association Conference, Philadelphia, PA September 2009

## **Retirement Plan Issues for Tax Exempt Organization**

PEBA Conference featuring TIAA-CREF, Philadelphia, PA September 2009

## **Books & Book Chapters**

 Pensions & Retirement Plans - USA, Getting the Deal Through, Law Business Research Ltd., chapter co-author: Steven J. Friedman, 2013-2014, 2016