

David J. Goldstein

Shareholder Co-Chair, Government Contractors Industry Group and OFCCP Practice Group

1300 IDS Center 80 South Eighth Street Minneapolis, MN 55402 main: +1 (612) 630-1000 direct: (612) 313-7611 fax: +1 (612) 630-9626 dgoldstein@littler.com



Practice Areas

Government Contracting Litigation and Trials Higher Education Construction Inclusion, Equity and Diversity

Overview

David J. Goldstein is co-chair of the firm's OFCCP Practice Group and Government Contractors Industry Group. David's practice is devoted to assisting employers with the implementation and maintenance of effective affirmative action programs and representing government contractors before the Office of Federal Contract Compliance Programs (OFCCP), as well as similar state and local agencies. In March 2014, David testified before the U.S. House Subcommittee on Workforce Protections providing insight on how healthcare employers are making strategic decisions based on possible OFCCP actions.

Because affirmative action programs implicate all employment related practices and policies as well as a wide array of laws and regulations, David's clients benefit from his more than 30 years of experience as a trial lawyer and counselor. He has worked with in-house counsel, business leadership, and HR professionals to proactively identify and implement creative solutions for complying with employment related legal and regulatory requirements, avoiding liability, and resolving internal and external disputes. His experience includes representing employers in trials before federal and state courts and administrative agencies, including class action litigation. David also frequently works with mediation and other disputeresolution techniques in order to efficiently resolve disputes.

David's clients include health care providers, manufacturers, construction companies, colleges and universities, and professional sports organizations.

Professional and Community Affiliations



- Member, Board of Directors, Minnesota Twins Community Fund
- Member, Board of Directors, Twin Cities Rise!
- Member, Minnesota Affirmative Action Compliance Council
- Co-Chair, Minnesota Affirmative Action Compliance Council
- Member, National Association of College and University Attorneys
- Member, American Bar Association
- Member, Minnesota State Bar Association

Recognition

- Awarded, AV® Peer Review Rating, Martindale-Hubbell
- Named, The Best Lawyers in America©, 2024-2025
- Named, Stand-Out Lawyer, Thomson Reuters, 2021-2022
- Named, Recommended Lawyer, Workplace and Employment Counseling, Legal 500 United States, 2016

Education

J.D., Harvard Law School, 1986 B.A., Haverford College, 1983, *With Honors in Economics, Phi Beta Kappa*

Bar Admissions

Minnesota South Dakota

Courts

U.S. Supreme Court U.S. Court of Appeals, 7th Circuit U.S. Court of Appeals, 8th Circuit Minnesota Supreme Court South Dakota Supreme Court Supreme Court of Ho-Chunk Nation U.S. District Court, Central District of Illinois U.S. District Court, District of Minnesota U.S. District Court, District of South Dakota U.S. District Court, Western District of Tennessee U.S. District Court, Eastern District of Wisconsin U.S. District Court. Western District of Wisconsin U.S. District Court, District of Colorado Trial Court of Ho-Chunk Nation Court of Central Jurisdiction, Non-Removable Mille Lacs Band of Chippewa Indians Leech Lake Band of Ojibwe Tribal Court



Publications & Press

State Affirmative Action Requirements Challenge Contractors SHRM April 15, 2025

Federal District Court Temporarily Enjoins DEI Certification Provision for DOL Grant Recipients *Littler ASAP* March 28, 2025

New OFCCP Director Appointed *Littler ASAP* March 25, 2025

President Trump Decreases Minimum Wage for Federal Contractors Littler ASAP March 19, 2025

Fourth Circuit Stays Enforcement of Injunction on IE&D Executive Orders

Littler ASAP March 15, 2025

Beginning of the end for DEI?

In Business Madison March 1, 2025

Federal Court Enjoins Trump Administration's Broad Attack on DEI

Littler ASAP February 22, 2025

The First 100 Days: Executive Orders Impacting Government Contractors

Littler Podcast February 20, 2025

GSA Announces FAR Deviations Consistent with the Revocation of Executive Order 11246

Littler ASAP February 19, 2025

Acting Secretary of Labor Brings All OFCCP Activities Under Executive Order 11246 to a Halt Littler ASAP January 25, 2025



Trump's DEI orders may halt progress for disabled workers

Axios January 24, 2025

President Trump Revokes 60-Year-Old Executive Order Requiring Equal Employment Opportunity in **Government Contracting**

Littler ASAP January 22, 2025

OFCCP Reinstates the Federal Government Construction Contractor and Subcontractor Monthly **Employment Utilization Reports**

Littler ASAP November 26, 2024

OFCCP Identifies 2,000 Compliance Evaluations for Supply & Service Contractors and Subcontractors Littler ASAP

November 21, 2024

New OFCCP Construction Scheduling Letter and Itemized Listing

Littler ASAP October 4, 2024

Mailbag: We rejected a job candidate. When can we delete their information?

HR Dive September 9, 2024

OFCCP Identifies 500 Compliance Evaluations for Supply & Service Contractors

Littler ASAP June 7, 2024

OMB Announces New Agency Standards for Maintaining, Collecting, and Presenting Federal Data on Race and Ethnicity

Littler ASAP April 1, 2024

Questions Answered for Completing EEO-1 Reports

SHRM Online November 3, 2023

OFCCP Preparing to Scrutinize Federal Contractors' Use of AI Hiring Tools and Other Technology-based Selection Procedures Littler ASAP

September 7, 2023



2022 EEO-1 Reporting Period Will Open on October 31, 2023

Littler ASAP September 5, 2023

DOL Discrimination Rule Could Drive Contractor Settlements

Law360 August 4, 2023

2022 EEO-1 Reporting Again Delayed

Littler ASAP July 5, 2023

Affirmative Action Ruling Could Spawn 'Years Of Litigation'

Law360 June 29, 2023

OFCCP Identifies 250 Federal and Federally Assisted Construction Contractors for Compliance Reviews Littler ASAP June 6, 2023

Employers Have Until July 25, 2023 to Implement New OFCCP Disability Self-Identification Form *Littler ASAP* April 26, 2023

OFCCP Announces a New Certification Cycle Littler ASAP

March 24, 2023

OFCCP Quietly Extends Deadline for Submitting Objections to EEO-1 Disclosures and Reveals Intention to Post EEO-1 Data on its Website

Littler ASAP March 21, 2023

OFCCP Again Extends Deadline for Submitting Objections to EEO-1 Disclosure, But New Wrinkles Added

Littler ASAP February 14, 2023

OFCCP Provides Employers with Five Business Days to Submit Objections to the Disclosure of Confidential

Data *Littler ASAP* February 10, 2023



OFCCP Sued to Compel Release of EEO-1 Data

Littler ASAP November 22, 2022

How Will the Supreme Court's Review of Two Affirmative Action Cases Affect Employers?

Littler ASAP November 4, 2022

New Guidance on Contractor Vaccine Mandate Anticipated Soon

Littler ASAP October 18, 2022

OFCCP Extends Deadline for Objecting to Proposed Disclosures of EEO-1 Data

Littler ASAP September 15, 2022

Appeals Court Limits Injunction of Government Contractor Vaccine Mandate, But Enforcement Unlikely for Now

Littler ASAP September 2, 2022

Objections to Disclosure of EEO-1 Data Due Sept. 19

SHRM Online August 26, 2022

OFCCP Plans to Disclose Confidential Employer EEO-1 Data: Can Employers Protect Their Information? Littler ASAP

August 22, 2022

OFCCP Revises Compensation Analysis Directive But Leaves Questions About Documentation Created Under Attorney-Client Privilege

Littler ASAP August 19, 2022

OFCCP Identifies 400 Supply & Service Contractor Establishments to be Audited Beginning in June

Littler ASAP May 31, 2022

New OFCCP Directive Increases Employer Burden in Compliance Review Process

Littler ASAP April 5, 2022



The Labor Dept. Wants to Revise a Trump-Era Policy on Handling of Discrimination Claims Against Contractors

Government Executive March 23, 2022

Pay Gap Persists Even as Women's Soccer Scores Big Settlement

Bloomberg Law February 23, 2022

Judges Weigh More Biden Vaccine-Mandate Cases After Supreme Court Rulings The Wall Street Journal

February 6, 2022

OFCCP's First Webinar on its New Contractor Portal Leaves Most Questions Unanswered Littler ASAP February 1, 2022

An Update on the Federal Contractor Vaccine Mandate: No Need to Comply for Now, but Private Arrangements May Still be Enforceable

Littler ASAP January 19, 2022

Down the Rabbit Hole: A Trip through the OFCCP's New Contractor Portal *Littler ASAP* December 14, 2021

Federal Contractor and Subcontractor Vaccine Mandate Enjoined Nationwide

Littler ASAP December 7, 2021

Federal Contractor and Subcontractor Vaccine Mandate Temporarily Enjoined in Kentucky, Ohio, and Tennessee

Littler ASAP December 1, 2021

White House Extends Deadline for Employers Covered by the Federal Contractor Vaccine Mandate to January 4

Littler ASAP November 4, 2021

The Safer Federal Workforce Task Force Publishes Additional Federal Contractor and Subcontractor Guidance Littler ASAP



November 3, 2021

Guide to Federal Contractor Obligations under Recent COVID-19 Executive Orders

Littler ASAP September 30, 2021

The Safer Federal Workforce Task Force Publishes its Federal Contractor and Subcontractor Guidance

Littler ASAP September 24, 2021

White House Announces Vaccine Mandates for Employees of Large Private Employers, Federal Contractors, and Most Healthcare Employers

Littler ASAP September 9, 2021

OFCCP Reverses Course, Will Use EEO-1 Pay Data for Investigation, Enforcement

Littler ASAP September 1, 2021

Biden Announces Vaccine Requirements for Federal Employees, Contractors

Littler ASAP July 30, 2021

DOL Releases Proposed Rule on Increasing the Minimum Wage for Federal Contractors

Littler ASAP July 23, 2021

Prospect of Affirmative Action Checks Worries U.S. Contractors

Bloomberg Law April 8, 2021

Littler Launches Affirmative Action 360 Tool

Press Release February 23, 2021

Biden Aims to Tamp Down on Asian Bias Spike Fueled by Pandemic

Bloomberg Law January 27, 2021

Biden Revokes Trump Executive Order on Diversity and Inclusion, Adopts Policies "Advancing Racial Equity" and Extending LGBT Protections Littler ASAP



January 25, 2021

Federal Court Issues Nationwide Injunction of Executive Order on Diversity and Inclusion Training

Littler ASAP December 23, 2020

California Provides Additional Guidance on Employee Pay Data Reporting

Littler ASAP November 25, 2020

Trump's Diversity Executive Order Is Disruptive, But Not for Long

Bloomberg Law November 20, 2020

OFCCP Issues Final Rule Outlining Procedures for Resolving Employment Discrimination

Littler ASAP November 11, 2020

Littler WPI's Election Report: How Voters Have Shaped Workplace Policy

Littler Report November 6, 2020

California Offers Limited Guidance on New Pay Data Reporting Requirements; Further Guidance Expected Littler ASAP

November 3, 2020

Demystifying President Trump's Executive Order on Diversity Training

Littler Podcast October 26, 2020

OFCCP Issues Voluntary Request for Information Regarding Diversity and Inclusion Programs

Littler ASAP October 22, 2020

OFCCP Releases FAQs on Diversity and Inclusion Executive Order

Littler ASAP October 7, 2020

New Executive Order Seeks to Regulate Diversity Training by Federal Contractors and Grant Recipients Littler ASAP September 23, 2020



OFCCP Issues Final Rule on TRICARE Participation and Covered Health Care Providers

Littler ASAP July 6, 2020

EEOC Will Not Collect EEO-1 Data This Year

Littler ASAP May 7, 2020

OFCCP's Coronavirus Exemption Has Supporters and Critics

SHRM Online April 15, 2020

EEOC Closes EEO-1 "Component 2" Pay Data Collection; Upcoming Filing Requirements Not Yet Clear Littler ASAP February 11, 2020

Leadership Changes in OFCCP's Future?

Littler ASAP February 3, 2020

EEOC Announces It Will Not Collect Compensation Data Next Year

Littler ASAP September 11, 2019

WPI Labor Day Report 2019

Littler Report September 3, 2019

EEOC Provides Guidance on EEO-1 Filing for Non-Binary Employees

Littler ASAP August 15, 2019

OFCCP Will Cooperate with Federal Contractors Ahead of Pay Audits

SHRM Online July 29, 2019

Labor and Employment Issues Facing the Healthcare Industry

Littler Report July 11, 2019

OFCCP Issues Opinion Letter on Whether Pell Grants Trigger Federal Contractor Status for Colleges Littler ASAP



June 5, 2019

Court Orders EEOC to Collect Compensation Data by September 30, 2019

Littler ASAP April 25, 2019

EEOC Files Plan to Require EEO-1 Compensation Data Reporting by September 30, 2019

Littler ASAP April 4, 2019

Hiring Benchmark for Veteran Affirmative Action Plans Lowered to 5.9%

Littler ASAP March 27, 2019

OFCCP Continues Efforts to Maximize Efficiency and Increase Transparency with Three New Directives Littler ASAP

December 3, 2018

How Companies Are Grappling With Pay-Data Disclosures, Audits

Corporate Counsel October 1, 2018

Federal Contractors Face Closer Scrutiny

IndustryWeek September 17, 2018

A More Modern Approach to OFCCP's Functional Affirmative Action Programs?

Littler ASAP September 17, 2018

Littler's WPI Labor Day Report 2018

Littler Report August 30, 2018

DOL's New Pay Guidance Is 'Optics Shift,' But Maybe Not Much More

The National Law Journal August 28, 2018

Something Old, Something New: Contractor Recognition and AAP Verification on the Horizon at OFCCP Littler ASAP August 28, 2018



OFCCP Reins in Compensation Analysis by Rescinding Directive 307 and Issuing New Guidance

Littler ASAP August 28, 2018

2018 VETS-4212 Filing Season is Here; Deadline is September 30

Littler ASAP August 22, 2018

OFCCP Focused Reviews Coming in FY 2019

Littler ASAP August 14, 2018

OFCCP Orders Staff to Respect Contractors' Religious Freedoms

Littler ASAP August 14, 2018

OFCCP Acting Director Promises Clear Guidance and Consistency While Laying out a Program of Carrots and Sticks Littler ASAP

August 6, 2018

OFCCP Extends Moratorium on TRICARE Enforcement for Two More Years

Littler ASAP May 21, 2018

Bloomberg Law's VIDEO Coverage of the 2018 Littler Executive Employer Conference

Bloomberg Law May 4, 2018

OFCCP Clarifies Methodology for Contractor Audit Selection

Littler ASAP April 19, 2018

New OFCCP Directive on Predetermination Notices Makes it Easier for Contractors to Understand and Address OFCCP Audit Concerns

Littler ASAP March 14, 2018

EEO-1 Forms: Everything You Need to Know About the Latest Version

BenefitsPRO January 8, 2018



New EEO-1 Report Suspended Indefinitely

Littler ASAP August 29, 2017

Alert for Minnesota State Government Contractors Filing Pay Equity Certifications

Littler ASAP August 9, 2017

Revised EEO-1 Pay Reporting Presents HR with Dilemma: Comply Now or Wait?

SHRM Online August 7, 2017

Revised EEO-1 Report – Where Does it Stand?

Littler ASAP July 31, 2017

President Signs Resolution to Undo "Blacklisting" Rule

Littler ASAP March 27, 2017

Federal Contractors Must Update Disability Self-Identification Forms on February 1, 2017 *Littler ASAP*

January 31, 2017

A Win for Federal Contractors, Court Temporarily Enjoins Enforcement of Key "Blacklisting" Rule Provisions Littler ASAP October 25, 2016

The Fair Pay and Safe Workplaces Executive Order: The Final Rules, Implementation and Compliance

Westlaw Journal Government Contract October 24, 2016

11th-Hour Attempt to Block the 'Blacklisting Rule' Filed

SHRM Online October 17, 2016

Take Steps to Comply with Pay Discussion Rule SHRM Online October 14, 2016

Q&A: Littler's David Goldstein on New EEOC Reporting Requirements *Reuters Legal*



October 3, 2016

EEOC Finalizes Employer Pay Data Requirement *Bloomberg BNA Daily Labor Report* September 29, 2016

Skeptics Say EEOC Pay Data Rule Too Broad To Achieve Goal

Law360 September 29, 2016

Taking a Closer Look at the New Federal Contractor "Blacklisting" Obligations

Littler ASAP September 1, 2016

Labor Dept. 'Blacklisting Rule' Finalized

HR Dive August 25, 2016

Agencies Release Final Rule on "Fair Pay and Safe Workplaces" Executive Order Littler ASAP

August 24, 2016

Staffing Firms, Federal Contractors Must Beware Pitfalls

Bloomberg BNA Daily Labor Report August 24, 2016

EEO-1 Reports: Time for Employers to Get in Formation *Littler ASAP*

August 23, 2016

Striking a Blow for Diversity? Human Resource Executive Online July 21, 2016

Gender and Pay: New Study Illuminates Old Concerns

American Law Institute Continuing Legal Education Blog July 15, 2016

What Contractors Need to Know About New Sex Discrimination Rules Government Executive July 15, 2016



HR's Role in Pay Analyses HR Magazine

July 1, 2016

Affirmative Action Isn't Dead SHRM Online June 24, 2016

Supreme Court Upholds Consideration of Race in a College Admissions Program – What Does This Mean for Employer Diversity Efforts?

Littler ASAP June 24, 2016

Affirmative Action Upheld by Divided Supreme Court

Bloomberg BNA The U.S. Law Week June 23, 2016

Attys React To High Court's Affirmative Action Ruling

Law360 June 23, 2016

Supreme Court Upholds Constitutionality Of Affirmative Action

Forbes June 23, 2016

OFCCP Issues Final Regulations on Sex Discrimination for Government Contractors

Littler ASAP June 21, 2016

Littler Ranks in The Legal 500 United States Guide

Press Release June 20, 2016

New DOL Rule Gives Agency Broader License to Sue for Pay Discrimination

SHRM June 17, 2016

3 Tips For Dealing With New OFCCP Sex Bias Regs

Law360 June 14, 2016



Labor & Employment Issues Facing the Healthcare Industry

Littler Report April 12, 2016

Employment Legislation and Regulation To Watch In 2016

Law360 December 24, 2015

Details Still Uncertain on Contractor Paid Sick Leave

Bloomberg BNA Pension & Benefits Daily November 4, 2015

Retargeting is a Great Technique for Hiring the Right People

Inc. June 8, 2015

Littler Names Three Co-chairs to Government Contractors Industry Group Press Release October 13, 2014

New equal-pay obligations for Minnesota government contractors

Westlaw Journal Government Contract June 23, 2014

New pay-equity requirements for Minnesota state contractors

Minnesota Lawyer June 19, 2014

Minnesota Imposes New Obligations on State Government Contractors

Littler ASAP May 19, 2014

Minnesota Women's Economic Security Act Becomes Law

Littler ASAP May 16, 2014

Does OFCCP Have Jurisdiction Over TRICARE Participants? Stay Tuned. The Answer Lies Years In The

Future *Littler ASAP* May 13, 2014



Supreme Court Upholds Michigan Voters' Ban on Race Conscious Admissions

Littler ASAP April 23, 2014

Agency Proposes Changes to VEVRAA Federal Contractor Reporting

Littler ASAP February 25, 2014

Obama Signs Executive Order Creating Higher Minimum Wage for Employees of Government Contractors

Littler ASAP February 12, 2014

A Practical Guide to Compliance with OFCCP's New Regulations on Affirmative Action for Veterans and Those with Disabilities

Contract Management February 1, 2014

OMB Approves OFCCP Self-Identification Form for Federal Contractors

Littler ASAP January 24, 2014

The OFCCP's final regulations on affirmative action for veterans and the disabled

Thomson Reuters Westlaw Journal Employment November 11, 2013

Define the Job, Before Defining the Person – A Commonsense Idea for Hiring

LinkedIn October 14, 2013

OFCCP Scores Surprising Victory in its Continuing Battle for Jurisdiction Over Healthcare Providers Based on TRICARE Participation

Littler ASAP July 29, 2013

OFCCP Scores Surprising Victory in its Continuing Battle for Jurisdiction Over Healthcare Providers Based on TRICARE Participation

Littler ASAP July 29, 2013

SCOTUS Upholds Affirmative Action

Forbes June 24, 2013



When Differences Matter: Employers' Rights and Risks

Society for Human Resource Management (SHRM) April 17, 2013

Casting a Wider Net

Human Resource Executive March 26, 2013

After Another Loss, OFCCP Vows to Continue Its Pursuit of Jurisdiction Over TRICARE Providers

Bloomberg BNA Health Law Reporter December 20, 2012

Who's the Boss? High Court to Define 'Supervisor'

The Wall Street Journal November 26, 2012

Another Blow To OFCCP's Grab For Health Care Providers

Law360.com November 2, 2012

Florida Hospital Is Not a Covered Subcontractor under TRICARE

Littler ASAP October 25, 2012

ARB Rejects OFCCP's Claim of Jurisdiction based on Florida Hospital's TRICARE Participation

Littler ASAP October 24, 2012

ARB Dismisses OFCCP Complaint Against Florida Hospital Participating in TRICARE

BNA Daily Labor Report October 23, 2012

Federal Court Holds State Hospitals Immune from Whistleblower Retaliation Claims Under False Claims Act Littler ASAP

September 24, 2012

Affirmative action: High court may rewrite med school admission policies

American Medical News September 24, 2012

Employers weigh in on U.S. Supreme Court's affirmative action case *Lawyers USA*



August 30, 2012

OFCCP Confirms Intention to Continue Pursuing TRICARE Providers

Littler ASAP April 26, 2012

You Screen, I Screen, EEOC Screams when we Screen: Avoiding EEOC Scrutiny of Pre-Employment Screening Practices

Spring 2012 Newsletter Spring 2012

OFCCP Webinar on Pending Compliance Audits of TRICARE Participants Cancelled Littler ASAP March 27, 2012

Despite Congressional Action OFCCP Signals Intent to Continue Litigating TRICARE *Littler ASAP* March 14, 2012

Hospital's Post-Offer Medical Questions May Violate ADA, Title VII, and Employee Privacy Rights Littler ASAP

December 12, 2011

Another District Court Dismisses FLSA, ERISA and RICO Claims in Hospital Class Action *Littler ASAP*

September 21, 2011

OFCCP Looks to Overhaul Audit Procedures Through Revisions to Scheduling Letter and Itemized Listing Littler ASAP

May 12, 2011

Minnesota Supreme Court Ruling is a Reminder to Think Twice Before Taking Deductions from Wages Littler ASAP September 15, 2010

DOL Issues Final Rule on Notification by Federal Contractors of Employee Labor Law Rights

Littler ASAP June 3, 2010

Companies Seeking Stimulus Funds Should Expect a More Aggressive OFCCP

Littler ASAP July 21, 2009



Littler Strengthens Employment Law Practice with Addition of David J. Goldstein and Holly M. Robbins to the Firm's Minneapolis Office

Press Release March 20, 2009

Affirmative Action, Its Future in the Balance

Hennepin Lawyer 1997

Events & Speaking Engagements

2024 Midwest Regional Employer Conference

Minneapolis, MN November 14, 2024

Rolling the Dice on Hiring: Unmasking Employment Bias Through Casino-Style Odds

Littler Executive Employer Conference, Phoenix, AZ May 9, 2024

Federal Contractor Roundtable

Littler Executive Employer Conference, Phoenix, AZ May 8, 2024

2023 Midwest Regional Employer Conference

Minneapolis, MN November 9, 2023

Federal Contractor Roundtable

Littler Executive Employer Conference, Phoenix, AZ May 10, 2023

2022 Midwest Regional Employer Conference

Minneapolis, MN November 3, 2022

Federal Contractor Roundtable Littler Executive Employer Conference

May 4, 2022

OFCCP's New Registration and Certification Requirements

April 6, 2022



OFCCP's New Registration and Certification Requirements

February 15, 2022

2021 Upper Midwest Virtual Regional Employer Conference

Minneapolis, MN October 20, 2021

Moving Diversity, Equity, and Inclusion Programs Forward

2021 TCSHRM Legal Summit February 4, 2021

EEO-1 Reporting: Get Ready for Double Filing

November 13, 2020

Federal Contractor Affirmative Action and EEO-1 Component 2 Compensation Data: Are You Up to Date? Kansas City, MO

August 27, 2019

Government Contractor Update | An Energized OFCCP Changes Compliance Requirements and Enforcement Standards

Tysons Corner, VA August 20, 2019

EEO-1 Component 2 Reporting: What You Need to Know and How to Get It Done July 19, 2019

Federal Contractor Affirmative Action: Are You Up to Date?

Anchorage, AK May 2, 2019

Preparing for an Increase in OFCCP Audit Activity: CSALs, Focused Reviews, VERPs, and More March 20, 2019

Toward Equal Pay: A Guide for Federal Contractors Dealing with Federal, State, and Local Requirements September 24, 2018

OFCCP Update: New Developments Impacting Federal Contractors Cleveland, OH June 28, 2018

OFCCP Update: New Developments Impacting Federal Contractors Pittsburgh, PA



June 27, 2018

Connecting the Dots in Federal Contract Compliance: Moving from Burden to Benefit

Littler Executive Employer, Phoenix, AZ May 3, 2018

OFCCP Update: Compliance in a Time of Change May 11, 2017

Healthcare Industry Roundtable May 10, 2017

OFCCP Update: New Developments Impacting Federal Contractors Minneapolis, MN December 7, 2016

Equal Pay: What Do the Changes to the EEO-1 Report and State Pay Equity Legislation Mean for Employers? November 17, 2016

Equal Pay: What do the Changes to the EEO-1 Report and State Pay Equity Legislation Mean for Employers? October 27, 2016

OFCCP Update: New Developments Impacting Federal Contractors

Boston, MA September 20, 2016

The Fair Pay and Safe Workplaces Final Rule

September 8, 2016

A Guide to Compliance for Government Contractors Working with Temp Agencies and Staffing Firms

2016 ILG National Conference, Charlotte, NC August 3, 2016

Government Contractors Industry Roundtable

The 2016 Executive Employer[®] Conference, Scottsdale, AZ May 6, 2016

Government Contracting: The Frontlines of Future Employment Policy May 4, 2016

Equal Pay and Retaliation – What's on the EEOC's Agenda and How Can Employers Get Involved? February 17, 2016



OFCCP Update: New Developments Impacting Federal Contractors in 2016

January 20, 2016

Developing and Implementing an Affirmative Action Program for Women and Minorities

American Association for Access, Equity and Diversity's Professional Development and Training Institute, Philadelphia, PA November 11-12, 2015

Executive Order 13706: New Mandatory Paid Sick Leave Requirements for Federal Contractors

November 4, 2015

Overview of Federal Labor Laws for Government Contractors (SCA, DBA, FLSA, OFCCP and related Executive Orders)

Public Contracting Institute: HR and Labor Compliance for Federal Contractors September 15, 2015

Littler Global Puerto Rico Conference

San Juan August 20, 2015

Workplace 3.0: Top Employment Law Trends Changing the Workplace

Healthcare Law and Compliance Institute - International Performance Management Institute (IPMI), Ft. Lauderdale, FL March 2, 2015

New Year, New Focus: Our Suggested Top HR Resolutions for 2015 (including a few targeting government contractors)

Tysons Corner, VA December 16, 2014

Construction Contractor Best Practices

32nd Annual National Conference – ILG, Washington, DC August 5, 2014

Tribal Employment Rights & Law: Critical Legal Issues in Employment Law in Indian Country

Minneapolis, MN April 28, 2014

OFCCP's Final Regulations for Veterans and Individuals with Disabilities

March 18, 2014

OFCCP Final Veterans and Disabilities Regulations

October 17, 2013



OFCCP Final Veterans and Disabilities Regulations

October 8, 2013

The Fisher v. University of Texas Case: What it Means for Educators and Employers

2013 National Conference - Industry Liaison Group August 1, 2013

Implementing an Affirmative Action Program for Women and Minorities

American Association for Affirmative Action Professional Development and Training Institute, Chicago, IL July 18-19, 2013

Recruiting For a Diverse Student Body and Faculty in a Post-Fisher World

Annual Meeting - National Association of College and University Business Officers, IN July 14, 2013

An OFCCP Update – The Latest Guidance and Regulations

Upper Midwest Employment Law Institute July 10, 2013

Employment Law Update for College and University HR Professionals

Spring Conference - CUPA-HR, Minnesota Chapter, White Bear Lake, MN June 6, 2013

Complying with OFCCP Requirements when working with Staffing Agencies

National Industry Liaison Group, Midwestern Region March 21, 2013

The 10 Ways Employers Are – Inadvertently – Violating IRC 409A

Littler Mendelson, Minneapolis, MN November 13, 2012

Agencies Gone Wild: An EEOC, OFCCP, and OSHA Update

Littler Mendelson, Minneapolis, MN October 11, 2012

OFCCP's Scheduling Letter Revisions: Anticipating the New Desk Audit Submission

2012 Industry Liaison Group National Conference August 30, 2012

The Supreme Court Takes Fisher v. University of Texas: What Does This Portend for Affirmative Action in Higher Education

2012 National Conference and Annual Meeting - American Association for Affirmative Action



June 15, 2012

Update on OFCCP's Aggressive Regulatory and Enforcement Agenda

Upper Midwest Employment Law Institute May 21, 2012

OFCCP Update Littler Mendelson, Scottsdale, AZ May 11, 2012

Employee Discipline and Discharge Webcredenza Professional Education April 10, 2012

Government Contractor Update: OFCCP Continues to Pursue Major Changes in Regulations and Enforcement

Upper Midwest Employment Law Institute 2011

The Employment Compliance Costs of Doing Business with the Federal Government

Milwaukee, WI November 5, 2010

The Employment Compliance Costs of Doing Business with the Federal Government Minneapolis, MN

October 14, 2010

The Employment Compliance Costs of Doing Business with the Federal Government October 13, 2010

Executive Order 13496: Employee Rights Poster in Government Contractor Workplaces June 22, 2010

Executive Order 13496: Employee Rights Poster in Government Contractor Workplaces June 10, 2010

Ten Best Practices to Ensure OFCCP Compliance Under the New Administration Pittsburgh, PA May 19, 2010

A Littler OFCCP Webinar Series March 2, 2010



EEO Tune-Up for Federal Contractors: Preparing for Increased Enforcement

Upper Midwest Employment Law Institute 2010

Prevailing Wage Law in Minnesota

Lorman Education Services 2010

Legal Update On The OFCCP Regs: Recruiters - Will Your Company Be a Target in 2011

Minnesota Technical Recruiters Network 2010

What's New for Federal Contractors under the Obama Administration?

Corporate Counsel Luncheon - Hennepin County Bar Association 2009

WARNing WILL ROBINSON! Hidden Hazards for the Unwary Under WARN

Upper Midwest Employment Law Institute 2009

Affirmative Action 101 Upper Midwest Employment Law Institute 2008

Affirmative Action: Developments for Employment and Business Practitioners

Bar Association / WebCredenza Teleseminar Series 2005

A Practical Guide to the Developing Law: ADA and FMLA

Faegre & Benson 2004

Conceal and Carry

Minnesota CLE 2003

Statistical evidence: When, How and Why to Use It

Minnesota Continuing Legal Education 2001

HR Challenges in the Electronic Age

Faegre & Benson



2001

Alternative Dispute Resolution of ADA Claims

Minnesota Institute of Legal Education 1998

Developing and Trying Complex Employment Cases: A Defense Perspective

Labor and Employment Law Institute 1997

Testimony before the Minnesota Advisory Committee

U.S. Commission on Civil Rights 1987