

## Stephan C. Swinkels

Shareholder

direct: +31 6523 255 31

sswinkels@littler.com



---

## Focus Areas

International Employment Law

AI and Technology

## Overview

Stephan Swinkels has worked in labor and employment law for nearly 20 years and has advised on restructurings, compensation and benefits matters, global mobility, social media policies and health and safety issues. He has a particular focus on international law, including cross-border issues and multi-country compliance, as well as developing training programs for international clients.

Stephan was previously executive director of an international alliance of labor and employment law firms, and an attorney at a large international full-service law firm. He is a regular speaker at international labor and employment conferences for attorneys, such as the International Bar Association (IBA) and European Employment Lawyers Association (EELA), and for corporate counsel, such as the Association of Corporate Counsel (ACC).

He has published numerous articles and blogs in various legal magazines including *Managing Partner*, *The Lawyer* and the *IBA Journal*, and is co-author and editor of the books: *The Independent Contractor vs. Employee, an International Analysis* (2014) and *Employment Litigation, Procedures, Remedies and Best Practices* (2015).

## Professional and Community Affiliations

- Member, European Employment Lawyers Association
- Member, Dutch Bar Association (Amsterdam)
- Member, International Bar Association
- Member, Law Firm Management Advisory Board, International Bar Association

## Education

M.B.A., European School of Management and Technology, Berlin, 2009, *cum laude*

Master of Corporate and Commercial Law, Grotius Academy, Nijmegen, The Netherlands, 2004

LL.M., Rijksuniversiteit Leiden, The Netherlands, 1998

Certificate in Business Law, University of California, Hastings College of the Law, 1997

## Languages

Dutch

English

German

French

## Publications & Press

### **Littler Elects Five New Members to 2024 Board of Directors**

*Littler Press Release*

January 24, 2024

### **Artificial intelligence risks dominate Davos discussions**

*International Employment Lawyer*

January 18, 2024

### **European firms navigate AI adoption, divisive social issues, and flexible working**

*International Employment Lawyer*

November 9, 2023

### **The Littler 2023 European Employer Survey Report**

*Littler Report*

November 8, 2023

### **European Employers Navigate New Pressures Around Flexible Work Models, AI Adoption and Divisive Social Issues**

*European Business Magazine*

November 8, 2023

### **European Employers Navigate New Pressures Around Flexible Work Models, AI Adoption and Divisive Social Issues, Littler Survey Finds**

*Littler Press Release*

November 8, 2023

**Pandemic changed the workplace, now laws must catch up**

*News is my Business*

November 24, 2022

**Post-Covid, European firms are still struggling with workplace transformation**

*International Employment Lawyer*

November 18, 2022

**Flexible Work Faces Obstacles Among European Employers, Survey Finds**

*Law.com International*

October 21, 2022

**The Littler 2022 European Employer Survey Report**

*Littler Report*

October 18, 2022

**European Employers Caught Between Desire for In-Person Work and Need to Provide Flexibility, Littler Survey Finds**

*Littler Press Release*

October 18, 2022

**Littler Expands to Denmark, Adds Partner Bo Enevold Uhrenfeldt**

*Littler Press Release*

September 6, 2022

**COVID-19: EMEA Lockdown Restrictions (June Update)**

*Littler Report*

June 30, 2022

**Abdón Pedrajas Littler Opens Third Office in Spain with Valencia Location**

*Littler Press Release*

April 22, 2022

**Russia Office Closures 'Incredibly Difficult' for Big Law Firms**

*Bloomberg Law*

April 11, 2022

**'Workplace Issues Won't Blow Over': Leaders at Europe's Top Firms See Challenges on All Fronts in 2022**

*Law.com International*

January 6, 2022

**New Federal Labour Law Issued in the UAE**

*Littler Report*

November 29, 2021

**Littler Survey: Most European Employers Reopening Offices, But Disconnect Emerges with Employees on Hybrid Work Models**

*Littler Press Release*

November 10, 2021

**The Littler 2021 European Employer Survey Report**

*Littler Report*

November 10, 2021

**Littler Continues Global Growth and Deepens European Presence with Expansion into Portugal**

*Littler Press Release*

November 2, 2021

**EMEA: COVID-19 Follow-up Vaccination Guide – Vaccination Incentive**

*Littler Report*

July 30, 2021

**Littler Opens 100th Location with New Belgium Office**

*Littler Press Release*

May 19, 2021

**Inaugural Report of Littler's Global Workplace Transformation Initiative**

*Littler Report*

March 30, 2021

**Swiss Verein model key for employment giant Littler's growth**

*Reuters*

March 18, 2021

**Employment law firm GQ|Littler expands into Dublin**

*Irish Legal News*

January 12, 2021

**GQ|Littler Opens Ireland Office, Adds Partner Niall Pelly**

*Littler Press Release*

January 12, 2021

**Littler enters Brazil with Chiode Minicucci partnership**

*Latin Lawyer*

December 9, 2020

**Littler Expands Client Service in Latin America by Teaming with Brazil's Chiode Minicucci**

*Littler Press Release*

December 2, 2020

**Remote Work, Employee Well-Being and COVID-19**

*Today's General Counsel*

November 3, 2020

**Littler Enters Tenth European Country Through Combination with Abdón Pedrajas in Spain**

*Littler Press Release*

November 3, 2020

**How COVID-19 is changing the European workplace**

*The Global Legal Post*

October 12, 2020

**COVID-19: The New Normal – International Guide Supplement**

*Littler Report*

September 24, 2020

**The Littler European Employer COVID-19 Survey Report**

*Littler Report*

September 22, 2020

**European employers expecting to shed staff as government support dries up**

*HR Magazine*

September 22, 2020

**European Employers Expect Long-Term Workplace Changes Post-Pandemic, New Littler Research Finds**

*Littler Press Release*

September 22, 2020

**Europe Appears More Open To Long-Term Telework Than US**

*Law360*

September 22, 2020

**Littleter Expands to Poland with 20-Lawyer Firm Paruch Chrusciel Schiffter Joining its Global Platform**

*Littleter Press Release*

June 1, 2020

**Littleter Continues Global Growth with Expansion into Austria**

*Littleter Press Release*

February 18, 2020

**Workplace Equality, Mental Health and Brexit Are Top Concerns of European Employers, Littleter Survey Reveals**

*Littleter Press Release*

November 14, 2019

**Littleter Expands into Asia with Singapore Office**

*Littleter Press Release*

November 12, 2019

**Littleter Adds Oslo-Based Hombler Olsby to Global Platform, Marking Firm's Entry into Scandinavia**

*Littleter Press Release*

January 23, 2019

**Littleter's European Executive Employer Survey: What Issues Cause HR Heartburn in Europe?**

*Littleter Podcast*

December 20, 2018

**New Littleter Research Reveals 79% of European Employers are Taking Action to Reduce Risks of Sexual Harassment**

*Littleter Press Release*

November 12, 2018

**Littleter Enters Belgium with 20-Lawyer Firm Reliance Joining its Global Platform**

*Littleter Press Release*

September 11, 2018

**Bloomberg Law's VIDEO Coverage of the 2018 Littleter Executive Employer Conference**

*Bloomberg Law*

May 4, 2018

**Littleter Enters Fifth European Country with Dutch Employment Firm CLINT Joining its Global Platform**

*Littleter Press Release*

May 1, 2018

**Littler Expands European Footprint with Move into Italy**

*Littler Press Release*

January 18, 2018

**Littler Continues Global Growth and Strengthens European Presence Through Combination with GQ Employment Law in the United Kingdom**

*Littler Press Release*

May 9, 2017

**European Court Clarifies Legality of Banning Islamic Headscarves in the Workplace**

*TLNT Talent Management and HR*

April 11, 2017

**European Court Clarifies Legality of Banning Islamic Headscarves in the Workplace**

*Littler Insight*

March 20, 2017

**Dutch and French Legislatures Introduce New Human Rights Due Diligence Reporting Requirements**

*Littler Insight*

March 13, 2017

**Littler Adds International Employment Law Attorney Stephan C. Swinkels to Firm's Growing Global Practice**

*Littler Press Release*

June 28, 2016

**Referral Relationships, Making the Link**

*The Lawyer*

April 6, 2015

**Does South Africa deserve the “S” in BRICS?**

*The Lawyer*

March 20, 2014

**The Paradigm of Employment Law**

*The Lawyer*

March 30, 2012

**Firm Alliances, a behind-the-scenes look at the creation of a global law firm alliance**

*Managing Partner Magazine*

September 30, 2011

## Speaking Engagements

### **The EU Whistleblowing Directive - The Road to Compliance**

May 18, 2021

### **Fifth Annual Conference in Monterrey**

San Pedro Garza García, NL

October 3, 2019

### **5a Conferencia Anual en Monterrey**

Hotel Sheraton Monterrey Ambassador Monterrey, Nuevo León

October 3, 2019

### **Fifth Annual Conference in Mexico City**

Ciudad de México, CDMX

October 2, 2019

### **5a Conferencia Anual en Ciudad de México**

Hacienda de los Morales Ciudad de México

October 2, 2019

### **5ta Conferencia Anual en Colombia**

Bogotá

September 6, 2019

### **2019 Puerto Rico Conference**

San Juan, PR

April 12, 2019

### **Cuarta Conferencia Anual en Monterrey**

San Pedro Garza García, NL

November 15, 2018

### **Fourth Annual Conference in Monterrey**

San Pedro Garza García, NL

November 15, 2018

### **Fourth Annual Conference in Mexico City**

Ciudad de México, CDMX

November 14, 2018



**Cuarta Conferencia Anual en Ciudad de México**

Ciudad de México, CDMX

November 14, 2018

**2018 Littler Puerto Rico Conference**

San Juan, PR

April 19, 2018

**Littler Global – 2017 International Labour and Employment Law Update in Europe**

Hamburg

November 7, 2017

**Littler Global – 2017 International Labour and Employment Law Update in Europe**

Paris

November 6, 2017

**Third Annual Conference in Mexico City**

Ciudad de México, CDMX

September 27, 2017

**Tercera Conferencia Anual en Ciudad de México**

Ciudad de México, CDMX

September 27, 2017

**Third Annual Conference in Monterrey**

San Pedro Garza García, NL

September 26, 2017

**Tercera Conferencia Anual en Monterrey**

San Pedro Garza García, NL

September 26, 2017

**Brazil Conference**

Mattos Filho - São Paulo Alameda Joaquim Eugênio de Lima, 447 São Paulo, Brazil

August 30, 2017

**Current Employment Law Headwinds Facing U.S. Based Gig Economy Companies, As They Expand Into Other Countries**

July 12, 2017

**2017 Littler Global Puerto Rico Conference**

San Juan, PR

April 7, 2017

**Inaugural Europe Conference - Germany**

Berlin

November 10, 2016

**Segunda Conferencia Anual en Colombia**

Bogotá

October 19, 2016

**Second Annual Colombia Conference**

Bogotá

October 19, 2016

**Segunda Conferencia Anual en México - Ciudad de México**

Ciudad de México, CDMX

October 5, 2016

**Second Annual Mexico Conference - Mexico City**

Ciudad de México, CDMX

October 5, 2016

**Second Annual Mexico Conference - Monterrey**

San Pedro Garza García, NL

October 4, 2016

**Segunda Conferencia Anual en México - Monterrey**

San Pedro Garza García, NL

October 4, 2016

**No Friends or Best Friends**

Iberian Lawyer 40 under Forty Awards, Lisbon, Portugal

September 17, 2015

**Disability Works, Insights to Global Best Practices: Legal Implications Are Important, Practical Applications Are Critical**

Disability Matters Annual Conference and Awards, Amsterdam, The Netherlands

June 18, 2015

**How to Effectively Manage International Changes in Employment Law**

Leiden University, Leiden, The Netherlands

May 1, 2015

**The Effectiveness of a Network in Generating New Referral Work**

The European Legal Networks Summit, London, United Kingdom

March 11-12 2015

**Protecting Your Employees Around the World**

ACC Annual Conference, Los Angeles, CA

October 30, 2013

**Books & Book Chapters**

- Opportunities for Entrepreneurial Attorneys, Between New Markets and Personal Branding, *De Nieuwe Advocaat* ("The Modern Lawyer"), interview with Stephan Swinkels (in Dutch), 2015
- *Employment Litigation, Procedures, Remedies and Best Practices*, Co-Author and Editor, 2015
- *The Independent Contractor vs. Employee, an International Analysis*, Co-Author and Editor, 2014