



Britney Noelle Torres

Shareholder

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Focus Areas

Wage and Hour
Inclusion, Equity and Diversity
Class Action
Training - Compliance, Ethics, Leadership
Whistleblowing, Compliance and Investigations
Discrimination and Harassment
Unfair Competition and Trade Secrets
Global Workplace Transformation Initiative

Overview

Britney Torres is an innovation- and equity-focused advisor and litigator assisting employers in sustainably transforming the workplace. As both an advisor and litigator, Britney prioritizes a business-minded approach reflective of individual client priorities and risk tolerances.

In advising clients, Britney recognizes that the recent and ongoing transformation of the workplace impacts all aspects of business and highlights the opportunity to address these changes sustainably. Because strategic navigation of these issues often intersects with transparency, Britney brings a deep understanding of environmental, social and governance considerations for both publicly traded and private companies to her analysis and recommendations. From legislative and regulatory requirements to talent acquisition, ESG can be a powerful tool for companies to attract new people and investments and ultimately increase long-term value.

Britney also advises clients on diversity, equity, and inclusion considerations – from preliminary consultation and assessment to the development of targeted, long-term initiatives with ongoing monitoring and data-based analysis. This advice combines her cultural background, a deep understanding of employees and workforces, and extensive

knowledge of relevant legal limitations, including anti-discrimination and privacy laws, in order to minimize the risk of legal challenges and increase impact.

As a litigator, Britney has effectively resolved matters arising under both federal and state law. This experience includes multiple defense verdicts after trial, termination of cases at summary judgment and the pleading stage, and strategic settlements. Her litigation experience also informs her approach to advice and enables her to quickly and effectively identify key issues, associated risk, and potential exposure.

In all aspects of her practice, Britney uses a combination of deep subject matter knowledge and business acumen to develop creative and cost-effective strategies for clients. She is an adept strategist tailoring advice to the nuances of particular matters and the priorities of each client.

Britney is currently a member of the firm's Innovation Advisory Council, which is tasked with reengineering the traditional practice of law to bring clients cost-effective and forward-thinking solutions that employ leading-edge technology, project management skills, and alternative pricing strategies. She also served on the firm's Diversity and Inclusion Council and continues to be involved in internal diversity and inclusion initiatives.

While in law school, Britney was a member of the Review of Law and Social Justice and vice president of the Latino Law Student Association. She also externed for the Hon. S. James Otero, U.S. District Court Judge for the Central District of California, interned with the U.S. Attorney's Office in Los Angeles, and studied abroad at Bond University in Robina, Australia. During her undergraduate studies, Britney studied abroad at the Universidad Católica de la Argentina in Buenos Aires, Argentina.

Professional and Community Affiliations

- Member, Sacramento County Bar Association
- Member, American Bar Association
- Fellow, National Employment Law Council
- Former Vice Chair, Programs Committee, Women Lawyers of Sacramento

Recognition

- Named, Top Labor & Employment Lawyers, *Daily Journal*, 2023

Education

J.D., University of Southern California Gould School of Law, 2012

B.S., Pepperdine University, 2009, *magna cum laude*

B.A., Pepperdine University, 2009, *magna cum laude*

Bar Admissions

California

Courts

U.S. District Court, Central District of California
U.S. District Court, Eastern District of California
U.S. District Court, Northern District of California
U.S. Court of Appeals, 9th Circuit

Languages

Spanish

Publications & Press

Little Survey: Economic Volatility, AI Adoption and Heightened Regulatory Activity Pose New Challenges for Employers
General Counsel News
May 12, 2023

Little Survey: Economic Volatility, AI Adoption and Heightened Regulatory Activity Pose New Challenges for Employers
Little Press Release
May 10, 2023

The Little Annual Employer Survey 2023
Little Report
May 10, 2023

If You're Using AI for Layoffs, Read This First
XpertHR
March 30, 2023

We're thinking about rolling out some IE&D initiatives – is that the same thing as an Affirmative Action Plan?
Little 2 the Point Video
March 7, 2023

AI and Workplace Transformation: Here's what you need to know
Chain Store Age
May 26, 2022

Manufacturing's Tech Transformation & Sustainability

Industry Today

March 10, 2022

Recent Diversity Requirements In Financial Services

New York Law Journal

January 13, 2022

Observer, Ally, Advocate: Seizing the Moment and Committing to DEI

Talent Management

November 8, 2021

How Meaningful Commitment To IE&D Can Enhance A Company's ESG Profile

Corporate Board Member

September 13, 2021

Inclusion, Equity, & Diversity Update – SEC Approves Nasdaq Rule on Board Diversity

Little Insight

August 20, 2021

Social and Political Issues and the Workplace – Implications for Employers

Little Report

May 12, 2021

Inaugural Report of Little's Global Workplace Transformation Initiative

Little Report

March 30, 2021

Last-Minute Tips to Comply with California's Pay-Data Reporting Rules

SHRM Online

March 8, 2021

California DFEH on Track to Collect Pay Data Reports by March 31, 2021

Little Insight

February 3, 2021

EEOC Monitor: New data tool could boost employers' diversity initiatives

Thomson Reuters Westlaw Today

December 15, 2020

EEOC Data Tool Provides User-Friendly Access to Workplace Demographic Data that Could Prove Useful for Diversity Initiatives

Little ASAP

December 8, 2020

California AB 979 Requires Directors from Underrepresented Communities for California Public Corporations

The Recorder

November 9, 2020

Countering Racism and Xenophobia in the Workplace Amid COVID-19

HR Daily Advisor

July 29, 2020

What are some strategies to help employers eliminate bias in the talent recruitment process?

Little 2 the Point Video

July 28, 2020

Navigating Limitations for Employer's Diversity and Inclusion Initiatives

Little ASAP

July 10, 2020

Little Elevates 28 Attorneys to Shareholder

Little Press Release

January 6, 2020

The Standard for Admitting Electronic Party-Opponent Admissions

Criminal Law Journal, Vol. 13 Issue 2

Fall 2013

Speaking Engagements

IE&D for Lawyers: Diversity Within the Legal Field and Navigating Diversity Efforts in the Wake of Recent Decisions

November 30, 2023

The U.S. Travelers' Guide: AI Regs in California and Beyond

2023 Little AI Summit, Washington, DC

September 21, 2023

2023 Little AI Summit

Washington, DC

September 21, 2023

Diversity, Equity and Inclusion Initiatives After the Supreme Court Decisions in Students for Fair Admissions v. Harvard and UNC

25th Employment Law Workshop for Federal Judges, NYU Law

September 19, 2023

Implications of the Harvard and UNC Affirmative Action Cases at the Supreme Court

NYU Law, NYU Conference on Labor and Employment Law

May 24, 2023

A Brave(ish) New World: The Challenges of Sustainably Managing and Engaging a Global Workforce

Littler Executive Employer Conference, Phoenix, AZ

May 12, 2023

Somebody's Watching Me!

Littler Executive Employer Conference, Phoenix, AZ

May 11, 2023

Inclusion, Equity & Diversity 2.0 – A Panoramic View and Update of IE&D's Hot Issues

Littler Executive Employer Conference, Phoenix, AZ

May 10, 2023

2023 Puerto Rico Employer Conference

San Juan, PR

April 27, 2023

The Ever-Evolving Workplace

2023 Puerto Rico Employer Conference, San Juan, PR

April 27, 2023

What's New and What's Next for Employers in AI and Employment Decision-making

April 20, 2023

Focusing on the "E" in IE&D: Addressing Some of 2022's Inclusion Tensions

2022 California Virtual Regional Employer Conference

November 2, 2022

Littler AI Summit

Washington, DC

September 28, 2022

Diversity in the Private Equity Industry – Dos, Don'ts and Investor Considerations

Practising Law Institute Twenty-Third Annual Private Equity Forum

April 29, 2022

The IE&D Journey: Managing Resistance and Finding Opportunities

August 11, 2021

The U.S. Labor Shortage: Employer Responses, Employment Law Challenges

July 29, 2021

California AB 979 and Other State Laws on Board Diversity: Corporate Governance and Requirements for Directors from Underrepresented Groups

Strafford Webinar

March 18, 2021

2020 Virtual California Employer

November 19, 2020

Leveraging Data to Lawfully Improve Diversity and Inclusion

August 26, 2020

Leveraging Data to Improve Diversity and Inclusion in the Financial Services Industry

Council for Inclusion in Financial Services, Webinar

June 10, 2020

Spring 2017 Northern California Breakfast Briefings

Chico, Modesto, Redding, Sacramento and Stockton, CA

April 6-19, 2017

Oh Baby! Navigating Pregnancy and Parental Leave Laws in California

SAHRA Legal Series, Sacramento, CA

March 16, 2016

Fall 2015 Northern California Breakfast Briefings

Chico, Modesto, Redding, Sacramento and Stockton, CA

October – November 2015

Books & Book Chapters

- *ABA 2018 Mid-winter Report of 2017 Cases*, Contributing author