

Barry A. Hartstein

Shareholder Co-Chair, EEO & Diversity Practice Group

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Focus Areas

Background Checks Discrimination and Harassment Class Action Wage and Hour Retail

Overview

Barry A. Hartstein has earned a national reputation for a career that includes more than 30 years of counseling and representing employers in a broad range of labor and employment matters. He is a frequent writer, commentator and lecturer on workplace issues. He also has extensive experience as a litigator and has defended employers nationwide in individual and class action claims and wage and hour collective actions. He has particular expertise dealing with the Equal Employment Opportunity Commission (EEOC) on both a local and national level, which included an invitation by the EEOC chair to address the Commission at a recent meeting in Washington D.C. on the legal standards governing employers' consideration of criminal arrest and conviction records.

His clients include employers in:

- Retail
- Hospitality
- Fitness
- Health care
- Financial services
- Manufacturing operations

Barry serves in numerous leadership roles for Cornell University's ILR School. Founded as the School of Industrial and Labor Relations, the ILR School today is the world's leading college focused on work, employment and labor issues. In addition to his position on the Dean's Advisory Council and as a board member of the Scheinman Institute, which is the first institute exclusively focused on the study and practice of workplace dispute resolution, he recently completed his term as president of ILR's Alumni Association.

Barry has served for many years in a national leadership role for the American Bar Association in its section devoted to labor and employment law focusing on EEO issues, including serving as a management co-chair of the Equal Employment Opportunity Committee. In this role, he has worked closely with various chairs and other members of the EEOC, in addition to serving as a liaison between the Chicago Bar and the EEOC's Chicago District Office to facilitate communication between the Bar and the EEOC on both a local and national level.

Prior to joining Littler, Barry was the managing partner of the Chicago office of a major AM Law 100 Firm, where he also served as the Chicago practice leader for the firm's labor and employment practice.

Professional and Community Affiliations

- Member, Labor and Employment Law Section, American Bar Association
- Co-Chair, Finance Committee, American Bar Association, 2010-present
- Management Co-Chair, EEO Committee, American Bar Association, 2002-2004
- Co-Chair, EEOC Liaison Committee, Chicago District Office, American Bar Association, 1995-present
- Member, Editorial Board, ABA Journal of Labor and Employment Law
- Member, Executive Committee, Cornell ILR Alumni Association, 1995-present
- Former President, Cornell ILR Alumni Association, 2007-2009
- Dean's Advisory Council, Cornell ILR School, 2007-present
- Member, Board of Directors, Scheinman Institute on Conflict Resolution, Cornell ILR School, 2008-present
- Member, Trustee Nominating Committee, Cornell University, 2008-present
- Program Chair, American Employment Law Council, 2010-2012
- Member, American Employment Law Council, 1995-present

Recognition

- Named, The Best Lawyers in America[®], 2007-2024
- Named, Leading Lawyer 500, InterContinental Finance Magazine, 2013
- Named, Who's Who in American Law, 2014
- Named, International Who's Who of Management Labour and Employment Lawyers, Who's Who Legal, 2012-2016
- Recipient, Judge William B. Groat Alumni Award, Cornell ILR School, 2011
- Named, Nations' Most Powerful Employment Attorneys Top 100, Human Resource Executive / Lawdragon Inc., 2010-2015
- Ranked, Labor & Employment, Chambers USA, 2003-2023

- Named, Management Labour and Employment, Who's Who Legal, 2007-2013
- Named, World's Leading Lawyers, Labor and Employment Expert Guides: The Legal Media Group Guides, 2009present
- Fellow, College of Labor and Employment Lawyers
- Awarded, AV[®] Peer Review Rating, Martindale-Hubbell

Education

J.D., Northwestern University School of Law, 1976

B.S., Cornell University, 1973

Bar Admissions

Illinois California

Courts

- U.S. Court of Appeals, 5th Circuit
- U.S. Court of Appeals, 7th Circuit
- U.S. Court of Appeals, 8th Circuit
- U.S. Court of Appeals, 9th Circuit
- U.S. District Court, Northern District of Illinois
- U.S. District Court, Northern District of California
- U.S. District Court, Eastern District of California
- U.S. District Court, Eastern District of Wisconsin

Publications & Press

Littler Recognized in 2023 Chambers USA Guide

Littler Press Release June 6, 2023

Annual Report on EEOC Developments – Fiscal Year 2022

Littler Report April 25, 2023

Illinois Equal Pay Certification: A Practical Guide for Employer Compliance

Littler Insight February 16, 2023

Al Algorithms, Strict Place-of-Work Rules Potential Trouble Spots for Employment Claims

Claims Journal November 14, 2022

Littler Ranked in Chambers USA Guide 2022

Littler Press Release June 1, 2022

How the talent squeeze is driving flexible work options Human Resource Executive

May 13, 2022

The Littler Annual Employer Survey 2022 *Littler Report* May 4, 2022

Littler Survey: Competitive Talent Market and Pandemic Uncertainty Complicate Return-to-Office Policies

Littler Press Release May 4, 2022

Annual Report on EEOC Developments – Fiscal Year 2021

Littler Report April 26, 2022

Illinois DOL Provides Guidance on Equal Pay Registration Certificate Application Process

Littler ASAP April 20, 2022

Firms face tough call on vaccine exemptions

Business Insider December 1, 2021

Employers face tough call on vaccine exemptions

Business Insurance November 16, 2021

Biden's vaccine mandate gives Chicago-area employers cover when implementing vaccine requirements

Chicago Tribune September 10, 2021

What Role Do Culture and Morale Play in Vaccine Mandates?

Human Resource Executive September 1, 2021

More Job Listings Mandating COVID-19 Vaccinations

Workspan Daily September 1, 2021

Only 8% of US Manufacturers are Requiring COVID Vaccines

Manufacturing Global Magazine August 24, 2021

COVID-19 update: Active cases up 87% in two weeks

Nashville Post August 24, 2021

Illinois Equal Pay Certificate Requirements Amended

Littler Insight August 24, 2021

More Employer Vaccine Mandates Are Coming After Pfizer's Full Approval

Corporate Counsel August 24, 2021

More Employer Vaccine Mandates Are Coming After Pfizer's Full Approval

The Recorder August 24, 2021

Littler COVID-19 Vaccine Employer Survey Report: Delta Variant Update Littler Report

August 23, 2021

Littler Survey: Employers Increasingly Consider Vaccine Mandates as COVID-19 Delta Variant Spreads

Littler Press Release August 23, 2021

Best Lawyers in America[©] 2022 Edition Honors More Than 240 Littler Lawyers Littler Press Release

August 19, 2021

Key Takeaways from the EEOC's Updated Guidance Regarding COVID-19 Vaccinations, Incentives *Littler Insight* June 1, 2021

EEOC greenlights coronavirus vaccine requirements, incentives — with some limits HR Dive May 28, 2021

Littler Ranked in Chambers USA Guide 2021 Littler Press Release

May 27, 2021

Littler Survey: Employees Want Remote and Hybrid Work More Than Employers Do Littler Press Release May 12, 2021

The Littler Annual Employer Survey 2021

Littler Report May 12, 2021

Illinois Will Require EEO-1 Transparency and Equal Pay Data

Littler Insight March 29, 2021

Employers Unlikely to Mandate COVID Vaccinations

Today's General Counsel March 25, 2021

Survey: Retailers Unlikely to Require COVID-19 Vaccines for Employees Chain Store Age (CSA) March 3, 2021

Annual Report on EEOC Developments – Fiscal Year 2020

Littler Report March 1, 2021

Most employers will continue remote work despite COVID vaccine: Littler

Thomson Reuter Westlaw Today February 9, 2021

Few Employers Embrace Covid Vaccine Mandates, Survey Shows

Daily Labor Report February 9, 2021

Most Employers Unlikely To Mandate COVID-19 Vaccination, Littler Survey Finds; Employee Relations Concerns Abound Littler Press Release February 9, 2021

The Littler COVID-19 Vaccine Employer Survey Report

Littler Report February 9, 2021

What school districts need to know about COVID-19 vaccine mandates

K-12 Dive January 12, 2021

5 Questions to Ask Before Adopting a Vaccine Policy

Construction Dive January 6, 2021

5 questions to ask before adopting a coronavirus vaccine policy

HR Dive December 21, 2020

EEOC Issues Guidance on COVID-19 Vaccination Policies

Littler Insight December 17, 2020

Employers can require COVID-19 vaccination, but there are exceptions. Here's what you and your boss need to know.

Chicago Tribune December 14, 2020

To mandate or not to mandate: Employers preparing for COVID-19 vaccine

The Indiana Lawyer November 25, 2020

UPDATE: Can your employer require you to take a COVID-19 vaccine?

Ameritrade October 27, 2020

Mailbag: Can we require that employees receive a COVID-19 vaccine?

HR Dive October 12, 2020

EEOC Proposes Conciliation Procedures Rule

Littler Insight October 9, 2020

Mandate COVID-19 vaccines for all employees? Like everything, it's complicated

Compliance Week October 6, 2020

Can your employer require you to take a COVID-19 vaccine?

MarketWatch October 6, 2020

COVID-19 vaccination: Mandatory request or PR nightmare?

Human Resources Director September 21, 2020

The Race for a COVID-19 Vaccine – Planning for the Employer Response

Littler Report September 17, 2020

COVID-19 Vaccine Will Mean New Headaches for Employers

Law360 August 26, 2020

Best Lawyers in America[©] 2021 Edition Honors More Than 250 Littler Lawyers

Littler Press Release August 20, 2020

Avoiding Discrimination Lawsuits While Addressing the Pandemic

HR Business Legal Resources August 14, 2020

EEOC Compliance and the Covid-19 Pandemic

Today's General Counsel July 21, 2020

EEOC Expands Mediation Program During Coronavirus Pandemic

SHRM Online July 7, 2020

How to Accommodate At-Risk Workers

SHRM Online May 13, 2020

4 Takeaways From EEOC's New At-Risk Worker Guidance

Law360 May 13, 2020

Bringing select workers back carries litigation risks: Experts

Business Insider May 12, 2020

The Next Normal: A Littler Insight on Returning to Work - EEO Compliance

Littler Insight May 11, 2020

Workplace testing guide may provide target for lawsuits

Business Insider May 5, 2020

Annual Report on EEOC Developments – Fiscal Year 2019

Littler Report March 5, 2020

Best Lawyers in America[©] 2020 Edition Honors More Than 200 Littler Lawyers; 14 Named Lawyer of the Year Littler Press Release August 15, 2019

Littler Ranked in 2019 Chambers USA Guide *Littler Press Release* April 25, 2019

Insights into the Latest EEOC Developments *HR Daily Advisor* February 22, 2019

Annual Report on EEOC Developments – Fiscal Year 2018

Littler Report January 28, 2019

EEOC continues 'aggressive litigation' despite Trump administration policies

HR Dive January 10, 2019

No Offense, (Good) Bias Training Is Uncomfortable

Ignites December 17, 2018

EEOC Sexual Harassment Lawsuits Up 50 Percent

Bizwomen Business Journal October 10, 2018

The #MeToo Effect: Sex Harassment Charges with the EEOC Rose for the First Time in Years

The Washington Post October 5, 2018

Prepare for EEOC Onsite Visits SHRM Online September 26, 2018

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Littler Press Release August 15, 2018

The end of the resume? Hiring is the midst of a technological revolution with algorithms, chatbots *Chicago Tribune* July 19, 2018

Littler Attorneys Named in 2018 Who's Who Legal Labour, Employment & Benefits Guide Littler Press Release June 5, 2018

Littler Survey: Employers Reeling from Regulatory Shifts, New Forces Impacting Workplace General Counsel News May 18, 2018

Survey Highlights Top Priorities for Interstate Fleet Business Fleet Owner

May 17, 2018

Littler Ranked in 2018 Chambers USA Guide

Littler Press Release May 15, 2018

Littler Survey Finds Employers Reeling from Regulatory Shifts and New Forces Impacting the Workplace

Littler Press Release May 2, 2018

EEOC Focuses on Preventing Workplace Harassment

SHRM Online March 30, 2018

EEOC Enforcement Shift Expected In Trump Admin's 2nd Year

Law360 March 2, 2018

Annual Report on EEOC Developments — Fiscal Year 2017

Littler Report February 27, 2018

When Lawyers Court: Dating in Law Firms *Bloomberg Big Law Business* February 14, 2018

Challenging Harassment in the Workplace: A Key Priority at the EEOC *Littler Report* January 30, 2018

Changes Ahead for EEOC? *Human Resource Executive Online* November 21, 2017

The EEOC Under Trump *Today's General Counsel* October 1, 2017

Littler Attorneys Named in 2017 Who's Who Legal Guide

Littler Press Release September 28, 2017

Credit Union Eliminates HR Department, Allegedly for Opposing 'Look Test'

SHRM Online September 27, 2017

Ford Settles Racial, Sexual Harassment Claims for \$10M SHRM Online

August 23, 2017

Ford Settles Sexual, Racial Harassment Claims at Chicago Plants for \$10 Million Chicago Tribune

August 17, 2017

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Littler Press Release August 17, 2017

Can or Should Employers Fire Employees Who Participate in Hate Groups?

SHRM Online August 15, 2017

Trump to Tap Disabled Vet as EEOC Member

Bloomberg BNA Daily Labor Report August 1, 2017

SCOTUS May Decide Whether Sexual Orientation is a Protected Class

HR Drive July 10, 2017

Trump Nominates Corporate Counsel as New EEOC Chair

Bloomberg BNA June 29, 2017

Italian Chain Rosebud Settles Race Discrimination Lawsuit for \$1.9 Million

Eater Chicago May 31, 2017

Littler and Its Attorneys Receive Top Rankings in 2017 Chambers USA Guide

Littler Press Release May 26, 2017

Littler Recognized as ACC Value Champion

Littler Press Release May 19, 2017

Littler Survey Reveals Employers Caught in a Tangled Web of Federal, State and Local Laws

Littler Press Release May 11, 2017

Federal Job Bias Online Tool Rolled Out in Five Cities

Bloomberg BNA Daily Labor Report March 13, 2017

What Positions to Expect out of the EEOC in 2017

HR Dive February 27, 2017

Annual Report on EEOC Developments – Fiscal Year 2016

Littler Report February 27, 2017

In Good Hands

Human Resource Executive Online February 6, 2017

EEOC Will Keep Big-Case Focus but May Trim Sails *Bloomberg BNA* January 12, 2017

4 Changes EEOC May Face Under Trump *Law360* January 6, 2017

What We Can Expect From The EEOC In 2017 *TLNT* December 22, 2016

A Review of the EEOC's Systemic Initiative: Tracking its Progress, Current Priorities, and Key Developments in FY 2016 Littler Report

December 15, 2016

The EEOC's Longtime General Counsel Decides That He's Ready for a Change

Corporate Counsel December 1, 2016

Federal Court Weighs Key Decision on LGBT-workplace Bias

The Associated Press November 30, 2016

Legal, Yes. But a Best Practice?

Human Resource Executive Online November 29, 2016

EEOC Performance and Accountability Report Shows Increase in Charge Filings for FY 2016

Littler ASAP November 18, 2016

EEOC Tops \$428M for Bias Victims, Cuts Charge Backlog

Bloomberg BNA Daily Labor Report November 16, 2016

How One Case Could Decide the Future of Federal LGBT Employee Protections

HR Dive November 15, 2016

EEOC's Expanding Priorities *Human Resource Executive Online* November 2, 2016

EEOC's New Strategic Enforcement Plan Takes Aim at Gig Economy, Other Emerging Workforce Issues Littler ASAP October 18, 2016

The Best Lawyers in America[©] **Honors More Than 180 Littler Lawyers in Its 2017 Edition** *Littler Press Release* August 16, 2016

New Pay Reporting Rules Could Drown Employers in Costly Paperwork

Compliance Week August 16, 2016

A White Actor is Cast in 'In the Heights,' Setting Off a Complicated Debate

The Chicago Tribune August 14, 2016

Does Wearing a Gadsden Flag Insignia Make for a Hostile Workplace? InsideCounsel August 11, 2016

Can Older 'Subclasses' Sue Under ADEA?

Bloomberg BNA Daily Labor Report August 10, 2016

Compliance's Increasing Role in Preventing LGBT Discrimination

Compliance Week July 19, 2016

Employers Expect Increases in LGBT Discrimination Claims

BenefitsPro July 13, 2016

Lawsuits for Wages, Discrimination Top Employers' Worries

Bloomberg BNA Daily Labor Report July 13, 2016

LGBT Bias Claims and Overtime Pay Among Employers' Top Concerns – Survey Reuters July 13, 2016

Exec Survey Predicts Compliance Woes, Spike in Bias Claims *Law360* July 12, 2016

Littler Survey Shows Employers Grappling With Regulatory, Social Changes *Littler Press Release* July 12, 2016

Chambers USA Recognizes Littler and Attorneys in 2016 Guide

Littler Press Release May 27, 2016

EEOC to Hold Rare Public Hearing on Tech Diversity

USA Today May 18, 2016

WPI Insider Briefing - A Look at What the EEOC Has Planned for FY 2016

Littler Podcast March 7, 2016

EEOC Widens Bias Claimants' Access to Employer Statements

Bloomberg BNA February 18, 2016

Feds Cash in with 'Aggressive' Workplace Lawsuits

Washington Examiner February 1, 2016

Aging, But Keeping Active

Corporate Counsel February 1, 2016

Employment Law Outlook for 2016

Human Resource Executive Online January 21, 2016

Annual Report on EEOC Developments – Fiscal Year 2015

Littler Report January 12, 2016

Survey of Women Finds Rampant Sexism in Tech. Can It Be Fixed?

Corporate Counsel January 12, 2016

Systematic Cases Dominate EEOC Enforcement

Compliance Week January 12, 2016

5 EEOC Enforcement Trends To Watch In 2016

Law360 January 5, 2016

EEOC Systematic Recoveries Increase in 2015; Trend Expected to Continue in 2016

XpertHR December 30, 2015

Littler Forecasts Top 10 EEOC Trends to Watch in 2016

HR Compliance Expert December 28, 2015

Seventh Circuit Rules Against EEOC Regarding CVS Separation Agreements

XpertHR December 18, 2015

Littler Report Analyzes EEOC Developments and Trends to Watch in 2016

Littler Press Release November 30, 2015

Looking Backward and Forward: A Review of Key EEOC Developments, Successes and Failures in FY 2015 and What to Watch For in FY 2016 Littler Insight

November 23, 2015

EEOC's Money Remedies, Charge Activity Rose in FY 2015 *Bloomberg BNA Human Resources Report* November 19, 2015

The EEOC Issues Proposed Rule on GINA and Wellness Programs

Littler Insight November 17, 2015

The Government's Anti-Discrimination Watchdog is Getting More Aggressive - and Employers Are Fighting Back

The Washington Post November 13, 2015

Littler Attorneys Recognized in the Best Lawyers in America© 2016 Edition

Littler Press Release August 18, 2015

Being connected could dial up legal problems for employers in the 24/7 workplace

ABA News August 3, 2015

Labor & Employment Digest: July/August 2015

Inside Counsel August 1, 2015

ACA Implementation No Longer a Top Employment Law Worry

Corporate Counsel July 20, 2015

Where the human resource worries reside

Fleet Owner July 17, 2015

Overtime Reform, ACA, LGBT Policies Among Concerns for Today's Employers

Littler Press Release July 14, 2015

Littler Lawyers Named to "Most Powerful Employment Lawyers" List by Human Resource Executive Magazine[®] and Lawdragon

Littler Press Release June 17, 2015

Labor & Employment Digest: June 2015

InsideCounsel May 28, 2015

Chambers USA Recognizes Littler and Its Attorneys

Littler Press Release May 20, 2015

EEOC given latitude when dealing with employers on conciliation efforts

InsideCounsel May 11, 2015

Litigation adds complexity to once-simple laws

Business Insurance May 10, 2015

EEOC conciliation efforts ruling is only a partial victory for employers

Business Insurance May 10, 2015

Kentucky Case Could Sink Local Right-To-Work Expansion

Law360.com May 4, 2015

Supreme Court Confirms EEOC Conciliation Efforts are Subject to Judicial Review

Littler Insight April 30, 2015

EEOC Conciliation Subject to Court Scrutiny, But Scope of Review is Limited, Justices Rule

Bloomberg BNA Daily Labor Report April 29, 2015

EEOC Pursuing Discrimination Cases Aggressively

Today's General Counsel April 1, 2015

Supreme Court's UPS ruling widens scope of accommodating pregnant workers

Business Insurance March 29, 2015

Supremes Revive Young v. UPS Case

Human Resource Executive March 26, 2015

Supreme Court Backs Pregnant UPS Worker Forbes

March 25, 2015

Supreme Court Revives Pregnancy Discrimination Act Claim

Society for Human Resource Management (SHRM) March 25, 2015

Employer May Violate Pregnancy Bias Law by Denying Light Duty, Split Court Rules

Bloomberg BNA March 25, 2015 High Court UPS Ruling Means Changes to EEOC Guidance Law360.com March 25, 2015

Attorneys React To High Court Pregnancy Bias Ruling Law360.com

March 25, 2015

Religious Discrimination Presents an Altar Reality Workforce March 24, 2015

In 50th Year, EEOC Pushes Enforcement Limits Society for Human Resource Management (SHRM) March 4, 2015

Looking to Rebound Corporate Counsel March 1, 2015

Update on Criminal Background Checks: Impact of EEOC v. Freeman and Ongoing Challenges in a Continuously Changing Legal Environment Littler Insight

February 23, 2015

Q&A: Littler Mendelson's Barry Hartstein on EEOC's 2014 performance

Reuters February 10, 2015

What The EEOC's Charge Stats Really Mean to GCs

Law360.com February 6, 2015

Keeping Up With the EEOC in 2015

Texas Lawyer February 2, 2015

Should pregnancy Create Special Preferences at Work?

Diversity & *the Bar* February 1, 2015

EEOC Welcomes New Staff to Build on Agency's National Enforcement Strategy

Bloomberg BNA Daily Labor Report January 30, 2015

EEOC Will Take 'Harder Line' in 2015 Despite Recent Setbacks, Says Report HR Compliance Expert

January 22, 2015

Littler report cites drop in EEOC charges filed, notes agency 'fell short' on systemic enforcement Wolters Kluwer

January 20, 2015

Keeping Up With the EEOC in 2015

Corporate Counsel January 14, 2015

Littler's Barry Hartstein breaks down the EEOC's 2014, discusses the year to come

Inside Counsel January 14, 2015

EEOC Reasonable Cause Determinations Increase in 2014, Littler Reports Finds

XpertHR January 8, 2015

The EEOC issues you'll want to keep an eye on in 2015

HR Morning January 7, 2015

EEOC Saw Dip In Systemic Bias Efforts, Report Says Law360.com

January 6, 2015

Littler Issues Annual Report on EEOC Developments

Littler Press Release January 5, 2015

Annual Report on EEOC Developments - Fiscal Year 2014

Littler Report January 5, 2015

EEOC to focus on hiring barriers, pregnancy bias, ADA and wellness in 2015: Report

Business Insurance January 5, 2015

Pregnant Driver's UPS Suit Hits Supreme Court

AOL Jobs December 3, 2014

2015 Supreme Court preview

InsideCounsel November 21, 2014

Caregiver Discrimination: It's Not Just About Women and Children Anymore

Diversity & the Bar October 1, 2014

Littler Attorneys Included in the Best Lawyers in America© 2015 Edition

Littler Press Release August 18, 2014

Do More Jobs and Stagnant Pay Spell Lawsuits?

Society for Human Resource Management (SHRM) July 28, 2014

Littler survey indicates despondent employees increasingly willing to sue

InsideCounsel July 24, 2014

Employers Blame Economy for Workers' Lawsuits *Human Resource Executive Online* July 22, 2014

Employers Could Face Increased Litigation From Whistle-Blowers, Disgruntled Workers *Bloomberg BNA Human Resource Report* July 21, 2014

Employers Facing Regulatory and Economic Challenges *Corporate Counsel* July 9, 2014 Littler Survey Reveals Impact on Employers of a Divided Government, Myriad Forces Reinventing the Workplace Littler Press Release July 8, 2014

Mach Mining-EEOC High Court Case Could Be 'Game Changer'

Law360.com July 1, 2014

Littler Attorneys Recognized Among the Nation's Most Powerful Employment Attorneys by Human Resource Executive Magazine[®] and Lawdragon

Littler Press Release June 17, 2014

Littler and Its Attorneys Ranked In 2014 Chambers USA Guide

Littler Press Release May 23, 2014

Littler Named Law Firm of the Year for Labor and Employment by Who's Who Legal

Littler Press Release April 2, 2014

EEOC Releases Charge Statistics for FY 2013

Littler ASAP February 5, 2014

5 Tips For Employers Facing An EEOC Investigation *Law360.com* January 30, 2014

Employers Had Significant Wins Against EEOC in 2013

Society for Human Resource Management (SHRM) January 27, 2014

Employers beware: EEOC likely to continue ADA, ACA fight

Employee Benefit News January 27, 2014

Annual Report on EEOC Developments - Fiscal Year 2013 Littler Report January 22, 2014

EEOC Lawsuit Filings Dipped Over Past 2 Years, Report Says Law360.com January 22, 2014

Littler Issues Annual Report on EEOC Activity

Littler Press Release January 22, 2014

Seventh Circuit Holds Failure to Conciliate is Not a Defense Available to Employers in Litigation with the EEOC

Littler Insight December 30, 2013

EEOC targets national origin discrimination, observers expect guidance update

Business Insurance November 20, 2013

Littler Attorneys Named in Best Lawyers in America® 2014 Edition

Littler Press Release August 15, 2013

EEOC's Ongoing Interest In Criminal Background Checks

Law360.com July 12, 2013

Littler Distinguished Among the Nation's Most Powerful Employment Attorneys

Littler Press Release June 25, 2013

Supreme Court Raises the Bar in Bias Cases Wall Street Journal June 24, 2013

Littler Named Management, Labour and Employment Firm of the Year by Who's Who Legal

Littler Press Release June 24, 2013

Two New EEOC Criminal Record Lawsuits Underscore Important Strategic and Practical Considerations for Employers Conducting Background Checks Littler Insight June 12, 2013

Q&A With Littler Mendelson's Barry Hartstein

Law360 May 29, 2013

Littler Mendelson Named in the 2013 Chambers USA Guide

Littler Press Release May 24, 2013

Workplace Policy Institute: The Labor, Employment and Benefits Law Implications of the Affordable Care Act - Are You

Prepared? *Littler Report* May 9, 2013

Lawyers, EEOC Official Discuss Guidance On Potential Bias in Criminal History Checks

Privacy Security Law Report April 15, 2013

Lawyers Discuss Guidance on Potential Bias in Hiring

Prevention of Corporate Liability: Current Reports April 15, 2013

EEOC: EEOC goes CSI

Employee Benefit News April 1, 2013

EEOC Recoveries on the Rise

Human Resources Executive March 20, 2013

The 2012 Global Employer: Highlights of Littler's Fifth Annual Global Employer Institute

Littler Report February 21, 2013

EEOC to Focus on Opinion-Driven Performance Reviews Bloomberg BNA Benefits & Compensation Management Update January 23, 2013

EEOC to keep pressure on systemic discrimination in 2013 – report *Thomson Reuters News & Insight* January 11, 2013

New Report Provides Insight on Increased Stakes For Employers In Combating Discrimination in the Workplace

Littler Press Release January 9, 2013

Annual Report on EEOC Developments – Fiscal Year 2012

Littler Report January 8, 2013

EEOC warns employers of discrimination related to domestic violence

InsideCounsel January 1, 2013

EEOC Will Focus in 2013 on Hiring, Pay, Harassment

Society for Human Resource Management (SHRM) December 21, 2012

EEOC Approves Strategic Enforcement Plan

Littler ASAP December 20, 2012

New Federal Guidance Complicates Criminal Background Checks

Compliance Week October 30, 2012

Employers Should Brace For EEOC Hiring Bias Crackdown

Law360.com September 14, 2012

Best Lawyers in America® Names 164 Littler Attorneys to 2013 Edition

Littler Press Release September 7, 2012

EEOC Seeks Feedback on Draft Strategic Enforcement Plan

Littler ASAP September 6, 2012

EEOC Seeks Input on Developing Strategic Enforcement Plan

Littler Insight July 19, 2012

EEOC Holds Public Meeting to Gain Input on Proposed Strategic Enforcement Plan

Littler ASAP July 19, 2012

Littler Named World's Leading Law Firm for Management Labor and Employment Work

Littler Press Release June 12, 2012

Littler Attorneys Recognized As Nation's Most Powerful Employment Attorneys

Littler Press Release May 25, 2012

Criminal Background Checks: Evolution of the EEOC's Updated Guidance and Implications for the Employer Community Littler Report

May 17, 2012

New Handle on Crime

The Wall Street Journal May 2, 2012

Littler attorney demystifies new EEOC criminal history guidance

Employment Law Daily April 30, 2012

EEOC Issues Updated Criminal Record Guidance that Highlights Important Strategic and Practical Considerations for

Employers

Littler Insight April 30, 2012

EEOC Guidance Emphasizes Possible Bias in Blanket Bans of Job Applicants with Criminal Pasts

ABA Journal April 26, 2012

Arrest, minor criminal records derail job search

CareerDiva.net April 25, 2012

The 2011 Global Employer: Highlights of Littler's Fourth Annual Global Employer Institute

Littler Report February 15, 2012

Criminal Background

HR Magazine February 1, 2012

New Report Provides Insight on EEOC Plan to Focus on Systemic Discrimination

Littler Press Release January 26, 2012

Annual Report on EEOC Developments - Fiscal Year 2011

Littler Report January 20, 2012

EEOC Receives a Record Number of Private Sector Discrimination Charges and Secures Highest Amount in Damages in FY

2011

Littler ASAP November 18, 2011

Best Lawyers in America® Names 108 Littler Lawyers to 2012 Edition

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Guarding Against Abuse Of Criminal Records By Employers

Law360.com August 24, 2011

EEOC Weighs Need for Hiring Guidelines Revisions

Society of Human Resource Management Online August 2, 2011

An Employer's Guide to EEOC Systemic Investigations and Subpoena Enforcement Actions

Littler Report August 1, 2011

The EEOC's Priorities Still Include Regulating the Use of Criminal Records by Employers

Littler Insight July 27, 2011

Criminal Checks for U.S. Job Seekers Defended by Business Group

Bloomberg July 26, 2011

Littler Recognized as Highly Regarded Labor & Employment Firm by Who's Who Legal and Dominates its Top Attorneys List

Littler Press Release July 11, 2011

Chambers USA Honors Littler And Its Attorneys

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Littler Attorneys Recognized as Nation's Most Powerful Corporate Employment Lawyers

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The Coming Regulatory Avalanche: Engineering Practical Employment and Labor Law Compliance Solutions

Littler Report April 6, 2011

Recent EEOC Developments Involving Disqualification of Applicants Based on Criminal History

Littler Report March 28, 2011

Year-End Roundup of EEOC Developments - Part II

Littler ASAP December 27, 2010

Year-End Roundup of EEOC Developments - Part I

Littler ASAP December 21, 2010

Barry Hartstein Honored with Cornell University's 'Groat Award'

Littler Press Release November 22, 2010

EEOC to Hold Meeting on the Use of Credit History as Employment Screening Device

Littler ASAP October 13, 2010

Prominent Labor and Employment Attorney Barry A. Hartstein Joins Littler Mendelson's Chicago Office

Littler Press Release August 16, 2010

Recent EEOC Developments Involving Disqualification of Applicants Based on Criminal History

Littler Mendelson Class Action Summit 2010

Telecommuting: The New Workplace of the '90's *Employee Relations Law Journal* Spring 1996

Weeks v. Baker & McKenzie: A Potential 'Blueprint' for Sexual Harassment Litigation

Employee Relations Journal Spring 1995

The Broadening Scope of Harassment in the Workplace

Employee Relations Law Journal Spring 1994

An Employer's Guide to the Civil Rights Act of 1991

Corporate Counsel's Quarterly July 1992

Rules of the Road in Dealing with Personnel Records

Employee Relations Law Journal Spring 1992

Managing Workplace Disputes From Prevention to Cure

1991

Bargaining During a Recession – Employers Beware Employee Relations Law Journal

1991

OFCCP's New Compliance Manual – Preparing For An Affirmative Action Audit

The Practical Labor Lawyer, Employee Relations Law Journal Spring 1990

A Procedural Guide to Contesting Employment Related Violations of IRCA (Immigration Reform and Control Act)

The Practical Labor Lawyer, Employee Relations Law Journal 1989

An Employer's Response to Frivolous Lawsuits: Avenues for Recovering Attorney's Fees The Practical Labor Lawyer, Employee Relations Law Journal Spring 1988

Drug Testing in the Workplace: A Primer for Employers *Employee Relations Law Journal* Spring 1988

Speaking Engagements

The State of Vaccinations and Testing – A Continued Conundrum Littler Executive Employer Conference May 5, 2022

A Practical Primer on Inclusion, Equity & Diversity Programs Littler Executive Employer Conference May 4, 2022

Littler's Annual Report on the EEOC: Looking Back at FY 2021 Developments and Looking Forward at the Commission's Plans for FY 2022 April 27, 2022

Littler's Annual Report on the EEOC: A Practical Primer on Organizational, Procedural and Case Developments April 14, 2021

The COVID-19 Vaccine – Legal and Practical Implications January 20, 2021

The COVID-19 Vaccine – Legal and Practical Implications January 13, 2021

Littler's Annual Report on the EEOC: A Practical Primer On Organizational, Procedural, and Case Developments March 10, 2020

Pay Equity: EEO-1s, the EEOC and the States - Where Do We Go From Here? November 22, 2019

Littler's Annual Report on the EEOC: Where We've Been and What's on the Horizon February 22, 2019

Littler's Annual Report on the EEOC: Where We've Been and What's on the Horizon February 19, 2019 Looking Back and Forward – Reflections on the EEOC: A Conversation with EEOC Acting Chair Victoria A. Lipnic Littler Executive Employer, Phoenix, AZ May 3, 2018

EEOC Update

National HR in Hospitality Conference & Expo, Las Vegas, NV March 5, 2018

Littler's Annual Report on the EEOC: Where We've Been and What's on the Horizon February 28, 2018

Harassment Prevention: The "Legal Rules of the Road" Involving Harassment and Related Litigation by the EEOC February 7, 2018

EEOC Priorities and What They Mean for Employers May 11, 2017

Equal Pay: What Do the Changes to the EEO-1 Report and State Pay Equity Legislation Mean for Employers? November 17, 2016

The Next Wave: Pay Equity Laws Tysons Corner, VA November 16, 2016

Equal Pay: What do the Changes to the EEO-1 Report and State Pay Equity Legislation Mean for Employers? October 27, 2016

Top Ten Issues for Employers to Watch for at EEOC in 2016 2016 EEOC Chicago Seminar, Northbrook, IL August 3, 2016

Dealing with the EEOC: New Way of Doing Business in Handling Charges of Discrimination April 22, 2016

Dealing with the EEOC: New Way of Doing Business in Handling Charges of Discrimination April 18, 2016

Recent EEOC Developments and What to Watch for in 2016 Chicago, IL March 8, 2016

Littler's Annual Report on the EEOC

January 26, 2016

Criminal Records and Employment: Legal Update and Guidance on Compliance in a Continuously Changing Legal Environment March 13, 2015

Littler report cites drop in EEOC charges filed, notes agency 'fell short' on systemic enforcement Wolters Kluwer January 20, 2015

Littler's Annual Report on the EEOC January 9, 2015

The Changing Rules of the Road Dealing with Pregnancy Discrimination August 13, 2014

EEOC Update: Retaliation and What's New Las Vegas

April 28, 2014

Littler's Annual Report on the EEOC: Looking Back and Forward – Successes, Failures and Anticipated Trends February 5, 2014

Best Hiring Practices for Screening Talent Chicago, IL October 2, 2013

Take-aways From Freeman's Victory Against the EEOC About Disparate Impact and Background Checks September 10, 2013

Social Recruiting and Hiring: Sourcing the Best Talent, Doing Due Diligence and Avoiding Liability Littler Mendelson, San Francisco, CA April 10, 2013

The EEOC's New Strategic Enforcement Plan (SEP) Critical Challenges Faced by Employers January 24, 2013

Background Checks for the 21st Century: How to Protect Your Organization Without Sinking in the Quagmire of New Laws Bloomberg BNA Webinar October 30, 2012 The EEOC's Updated Criminal History Guidance, Strategic Plan and More — What Does This Mean for Your Company? May 31, 2012

The EEOC's Expanded Agenda and Systemic Initiative: What Employers Can Expect During the Coming Year Littler Mendelson, Scottsdale, AZ May 10, 2012

Background Checks 2012: Can Employers Still Investigate their Employees & Applicants? Littler Mendelson, Scottsdale, AZ May 10, 2012

Annual Conference - American Employment Law Council October 19-22, 2011

2011 EEO Update: An Employers' Perspective

Technical Assistance Program for Employers - Equal Employment Opportunity Commission (EEOC) August 10, 2011

Implicit Bias

National Conference on Equal Employment Opportunity Law - Equal Employment Opportunity Committee, Section of Labor and Employment Law - American Bar Association April 9, 2011

Dealing with an Emboldened EEOC: An Employer Roadmap to Investigations, Enforcement and Compliance in Today's Environment

2011 Executive Employer Conference[®] - Littler Mendelson, Phoenix, AZ April 7, 2011

ADA Compliance Based on the Final Regulations and A Renewed Focus By the EEOC April 5, 2011

Preventing, Preparing For, and Responding to Threats and Acts of Violence in the Workplace Association of Corporate Counsel, Chicago Chapter October 5, 2010

Class Action Summit Rancho Palos Verdes, CA September 23, 2010

What Every Employer Needs to Know About EEO Law-2010 Update

Technical Assistance Program for Employers, Chicago Area August 4, 2010

Pattern or Practice Litigation – EEOC's Best Weapon?

National Conference on Equal Employment Opportunity Laws March 25, 2010

The Lilly Ledbetter Fair Pay Act: Its Background and Future. Evolution or Revolution

University of Memphis Law School Symposium February 19, 2010

50 Ways from Sunday – Can A Corporation Really Have A Successful Nationwide Policy That Is Consistent With State and Local Laws

National Conference on Equal Employment Opportunity Law April 3, 2009

Managing the New Workplace- Employment Discrimination in the New Workplace

Center for Advanced Human Resources Studies (CAHRS), Cornell University November 13, 2008

A View from the Bench: Judicial Perspective on Effective Trial Techniques

2nd Annual CLE Conference, Section of Labor & Employment Law - American Bar Association September 11, 2008

Harassment Trends and Litigation: An Employer's Perspective – 2008 Update Technical Assistance Program for Employers - Equal Employment Opportunity Commission (EEOC) May 6, 2008

Mistakes Judges Have Seen Even Good Employment Lawyers Make

National Conference on Equal Employment Opportunity Law March 27, 2008

Cindy Wild v Hooligan's, Inc

1st Annual CLE Conference, Section of Labor & Employment Law - American Bar Association November 7-10, 2007

Hot Employment Issues and EPLI Coverage

Client Presentation March 13-14, 2007 **Employment Discrimination Class Actions – Overview, Recent Trends and Substantive Developments** Chicago Bar Association November 29, 2006

True Challenges in EEO Lawsuits – Dealing with Compensatory and Punitive Damages in EEO Litigation National Conference on Equal Employment Opportunity Law March 2006

From the Judge's Perspective: A Discussion of EEO Claims and Litigation Minneapolis State Bar Association November 16, 2005

The Enforcers: The View from Washington Annual Meeting - American Bar Association August 9, 2004

Preparing for the Workforce of the Future Society of Human Resources Professional June 9, 2004

Key Steps to Avoiding the Employment Class Action Client Presentation May 5, 2004

Trial of an ADEA Case: Joe Moore v. The University of Notre Dame Mid-Winter Program, EEO Committee - Section of Labor & Employment Law March 22, 2003

An Employer's Guide to Reductions-In-Force and Corporate Reorganizing North Shore Labor Council Meeting June 13, 2002

National Conference on Evaluating Harassment Cases in the 21st Century Section of Labor & Employment Law - American Bar Association November 10-11, 2000

Books & Book Chapters

• Employment and Labour Law Trends in the U.S. and Impact of a Global Economy, *The International Comparative Legal Guide to: Employment & Labour Law 2011*, Global Legal Group Ltd., co-authors: Garry G. Mathiason and Margaret Hart Edwards, 2011

- Labour & Employment, *Getting the Deal Through*, Law Business Research Ltd., London, UK, Editor and contributing author, 2006-2009
- Employer's Guide to Auditing Personnel and Employment Practices, *Business Laws, Inc.*, 1988-1995
- Managing Workplace Disputes From Prevention to Cure, *American Bar Association*, Editor and contributing author, 1991