



## Alexander T. MacDonald

Shareholder

815 Connecticut Avenue NW  
Suite 400  
Washington, DC 20006  
main: (202) 842-3400  
direct: (202) 772-2505  
fax: (202) 842-0011  
amacdonald@littler.com



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### Focus Areas

Workplace Policy Institute  
Labor Management Relations  
Emerging Companies and Venture Capital  
Appellate  
Arbitration  
Wage and Hour  
Staffing, Independent Contractors and Contingent Workers

### Overview

Alexander T. MacDonald advises employers on all aspects of the employment and labor landscape, focusing on emerging legislation and regulation. He has extensive experience advising businesses on worker classification, arbitration, the administrative and regulatory process, and the future of work. He frequently writes, publishes, and speaks on these subjects. His work has been cited by scholars and appellate courts. He is a recognized voice for the management perspective.

Alexander is a core member of the Workplace Policy Institute (WPI) team. With WPI, he advises employers on legislative, administrative, and regulatory developments at the state and federal level. He advocates for employers in the regulatory and administrative process. He also helps employers protect their businesses by understanding and anticipating cutting-edge legal developments.

Alexander also has extensive experience in traditional labor law. He represents management in all aspects of labor-management relations, including unfair labor practice charges, grievance arbitrations, representation elections, contract negotiations, and related litigation, including litigation in the U.S. courts of appeal.

Before joining Littler, Alexander served as the director, future of work, for a major technology company. He also worked in a national labor and employment law firm and a major public-sector general counsel's office. He was a law clerk to the senior judges in the District of Columbia Court of Appeals.

He is also a veteran of the U.S. Air Force. He served in Operations Enduring Freedom and Iraqi Freedom. In law school, he graduated first in his class.

## Professional and Community Affiliations

- Lifetime Member, Scribes: The American Society of Legal Writers
- Member, Labor & Employment Executive Committee, Federalist Society

## Recognition

- Recipient, Young Lawyers Conference Significant Service Award, *Virginia State Bar*, 2016-2017

## Education

J.D., William & Mary Law School, 2012, *summa cum laude*

B.A., Old Dominion University, 2009

## Bar Admissions

District of Columbia

Virginia

## Courts

U.S. Court of Appeals, 4th Circuit

U.S. District Court, Eastern District of Virginia

U.S. District Court, Western District of Virginia

## Languages

Spanish

Latin

## Publications & Press

**Department of Labor Publishes Final Rule to Update the Salary Level for Overtime Eligibility**

*Littler ASAP*

April 23, 2024

**Whither Expertise? The Decline and Fall of Nonpartisan Policy at the National Labor Relations Board**

*The Federalist Society*

April 22, 2024

**Fast Food, Minimum Wages, and the Pervasive Myth of Benevolent Unions: Why the Labor Movement Pushes for Stricter Labor Laws**

*The Federalist Society*

April 9, 2024

**The ACLU: Champion of Individual Arbitration?**

*The Federalist Society*

March 19, 2024

**Labor Relations, Professional Perspective - “Après Moi, le Deluge”: Big Changes for Labor and Employment Law after Chevron**

*Bloomberg Law*

March 19, 2024

**Punching In: New Biden Worker Classification Test Implemented**

*Bloomberg Law*

March 11, 2024

**Federal Court Vacates NLRB Joint Employer Rule, Restores 2020 “Substantial Direct and Immediate Control” Standard**

*Littler Insight*

March 10, 2024

**DOL rule set to broaden liability for employers**

*Business Insurance*

March 1, 2024

**Originalism, Social Contract, and Labor Rights: What the Reawakening of Natural Law Means for Exclusive Union Representation**

*North Dakota Law Review*

February 13, 2024

**What To Expect As 5th Circ. Mulls Broader NLRB Remedies**

*Law360 Employment Authority*

February 5, 2024

**Labor Department's new independent contractor rule is a mess. We need a clear national standard instead.**

*The Hill*

February 2, 2024

**Republicans Say DOL's Contractor Rule Is Like AB 5. Is It?**

*Law360 Employment Authority*

January 31, 2024

**Workers Poised to Score Benefits as DOL Rule Creates 'Employees'**

*Bloomberg Law*

January 29, 2024

**California's Mandatory Arbitration Ban Is Permanently Halted**

*XpertHR*

January 18, 2024

**Sectoral Bargaining for Rideshare Drivers in Massachusetts: Legally Dubious, Economically Disastrous**

*The Federalist Society*

January 10, 2024

**U.S. Department of Labor Finalizes Independent Contractor Regulation**

*Little Insight*

January 9, 2024

**SpaceX's Bid to Upend NLRB Follows Signals From Supreme Court**

*Bloomberg Law*

January 9, 2024

**Big Tech says it dodged a bullet with independent contractor rule**

*POLITICO Pro*

January 9, 2024

**What Would Overruling Chevron Mean for Labor and Employment Law?**

*Little Insight*

January 8, 2024

**Does Modern Labor Law Violate the Fifth Amendment?**

*The Federalist Society*

January 4, 2024

**Legal Battle Simmers Over Plan to Give Farmworkers Union Rights**

*Bloomberg Law*

December 18, 2023

**AFL-CIO And Microsoft Announce New Partnership On AI**

*Law360*

December 11, 2023

**Recent Hollywood, Casino Labor Deals Show Unions' AI Focus**

*Law360 Employment Authority*

November 29, 2023

**NLRB General Counsel Offers Some Clarity on Responding to Union Organizing Demands for Bargaining**

*Littler Insight*

November 13, 2023

**Is the NLRB Unconstitutional? The Courts May Finally Decide**

*The Federalist Society*

November 10, 2023

**Collective Constitutionalism: Common-Good Theory and Community Rights at the Intersection of Labor Law and the First Amendment**

*Capital University Law Review*

October 24, 2023

**Administrative Law Shifts May Bring Uncertainty To NLRB**

*Law360 Employment Authority*

October 13, 2023

**The Labor Law Enigma: Article III, Judicial Power, and the National Labor Relations Board**

*The Federalist Society*

October 11, 2023

**What a Government Shutdown Means for Employers: Many Agencies Will Sharply Curtail Operations, Delaying New and Pending Cases**

*Littler ASAP*

September 29, 2023

**Future of Work Leader and Experienced Labor Lawyer Joins Littler in Washington, D.C.**

*Littler Press Release*

September 25, 2023

**Contextual Textualism: How Legislative History Can Restrain Judges, Revitalize Congress, and Restore the Conservative Legal Movement**

*University of La Verne Law Review*

September 2023

**Is the Administrative State Inevitable? Loper, Chevron, and the “Abnegation” of Law**

*Federalist Society*

August 16, 2023

**The War on Independent Work: Why Some Regulators Want to Abolish Independent Contracting, Why they Keep Failing, and Why We Should Declare Peace**

*Federalist Society Review*

August 2023

**Is Glacier Northwest the Tip of the Iceberg?**

*Federalist Society*

June 6, 2023

**Double Dribble: The NLRB’s General Counsel Revives a Debunked Legal Theory to Expand Labor Law into College Athletics**

*Federalist Society*

June 1, 2023

**A Bug in the Logic: Regulators Try to Solve the “AI Problem” Before Finding any Problem to Solve**

*Federalist Society*

April 17, 2023

**The FTC’s Indefensible Position on Collective Bargaining**

*Federalist Society*

April 7, 2023

**The Department of Labor’s Independent Contractor Rule: A Quiet Threat to Federalism?**

*Federalist Society*

March 30, 2023

**Are Agency Fees Unconstitutional in the Private Sector?**

*Federalist Society*

February 24, 2023

**The FTC’s Ahistorical Attack on Noncompetes**

*Federalist Society*

January 24, 2023

**Secondary Picketing, Trade Restraints, and the First Amendment: A Historical and Practical Case for Legal Stability**

*Hofstra Labor and Employment Law Journal*

January 2023

**Railways, Unions, and Policy Dissonance**

*Federalist Society*

December 6, 2022

**Wave of COVID-19 Litigation Already Rising, Threatening Employers as They Return to Work**

*Little ASAP*

May 7, 2020

**SBA Releases New Guidance on Paycheck Protection Program Certifications, Announces Safe Harbor for Borrowers that Repay Their Loans**

*Little ASAP*

April 30, 2020

**DOL Clarifies That Gig Workers Can Qualify for COVID-19 Unemployment Benefits When Their Work Dries Up**

*Little ASAP*

April 21, 2020

**Lawmakers Agree to New Funding for Paycheck Protection Act Program**

*Little ASAP*

April 21, 2020

**CARES Act Offers New Incentives to Employers Considering Student-Loan Repayment Programs**

*Little ASAP*

April 16, 2020

**SBA Clarifies that to Qualify for Loan Forgiveness, Employers Must Spend Three-Quarters of Paycheck Protection Loans on Payroll Costs**

*Little ASAP*

April 3, 2020

**IRS Explains How Employers Can Receive Tax Credits under the CARES Act and FFCRA**

*Little ASAP*

April 2, 2020

**CARES Act: Implications for Employers**

*Little Insight*

March 30, 2020

**Half-Baked Benefits: New Jersey Repeats the Mistakes of the Past in Its New Portable-Benefit Law for Gig Workers**

*Federalist Society*

March 2, 2020

**D.C. Circuit Rejects NLRB's Attempt to Certify Union Vote by University Adjunct Faculty**

*Littler ASAP*

January 31, 2020

**Deep Dive Episode 85 – State Regulators and the Gig Economy**

*Federalist Society*

January 24, 2020

**DC Employers Must Notify Employees of Their Right to Paid Leave**

*Littler ASAP*

January 23, 2020

**Ready, Fire, Aim: How State Regulators Are Threatening the Gig Economy and Millions of Workers and Consumers**

*U.S. Chamber of Commerce*

January 9, 2020

**How Might Virginia's New Legislative Trifecta Affect Employers in the Commonwealth in 2020?**

*Littler Insight*

January 6, 2020

**New Jersey Bill Would Bring California-Style ABC Test to the Garden State**

*Littler ASAP*

November 8, 2019

**AB 5: The Great California Employment Experiment—A Littler Workplace Policy Institute Report**

*Littler WPI Report*

August 8, 2019

**NLRB Holds that Employer Does Not Taint Decertification Effort by Promoting the Employee Responsible for the Petition**

*Littler Insight*

July 2, 2019

**Key Legislation Emerging from Maryland and Local Ordinances to Remember**

*Littler Insight*

May 28, 2019



**Australia Passes Law Requiring Large Companies to Report on Modern Slavery**

*Little Insight*

December 4, 2018

**Speaking Engagements**

**Joint Employer: Are Franchise Companies in the Clear?**

International Franchise Association (IFA)

April 23, 2024

**Natural Law & Labor Law**

James Wilson Institute Webinar

April 9, 2024

**What Would Overruling Chevron Mean for Labor and Employment Law?**

February 20, 2024

**U.S. Department of Labor Finalizes Independent Contractor Regulation**

Federal Bar Association CLE

February 12, 2024

**Labor After Loper**

The Federalist Society

February 2, 2024

**The Future of Unionization: What Employers Need to Know**

International Food Distributors Association

October 26, 2023

**Whole of Government White Paper**

U.S. Chamber of Commerce, Washington, DC

October 13, 2023

**Biden's Big Labor is Bad for Business**

Heritage Foundation

October 13, 2023

**Contract Labor in the Hospitality and Service Industries**

American Hotel and Lodging Association, Washington, DC

October 11, 2023

**The FTC's Noncompete Rule: From Henry IV to the "Major Questions Doctrine"**

Federalist Society Atlanta Chapter

March 28, 2023

**Courthouse Steps: Glacier Northwest, Inc. v. International Brotherhood of Teamsters**

Federalist Society Practice Groups Virtual Event

January 10, 2023

**Panel Discussion of AB 5**

Federalist Society San Diego Lawyers Chapter

June 25, 2020

**State Regulators and the Gig Economy**

Regulatory Transparency Project Podcast

June 25, 2020

**Navigating the CARES Act: Common Questions and Key Takeaways for Small Businesses**

Client Webinar

April 2, 2020

**Hot Topic Roundup**

2019 Mid-Atlantic Employer Conference, Bethesda, MD

June 7, 2019

**Common Employer Questions: Paycheck Protection Program and Emergency Disaster Injury Loans**

Client Webinar

April 23, 2019